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1
              IN THE UNITED STATES DISTRICT COURT
              FOR THE SOUTHERN DISTRICT OF TEXAS
 2
                       HOUSTON DIVISION
 3 LANDSCAPE CONSULTANTS OF
   TEXAS, INC., and
 4 | METROPOLITAN LANDSCAPE
  MANAGEMENT, INC.,
5
        Plaintiffs,
                             Civil Action No. 4:23-cv-03516
6 | v.
7 CITY OF HOUSTON, TEXAS,
  and MIDTOWN MANAGEMENT
8 DISTRICT,
       Defendants.
9
10
11
                 ORAL VIDEOTAPED DEPOSITION OF
12
                        GERALD THOMPSON
13
                       November 6, 2024
14
15
       ORAL VIDEOTAPED DEPOSITION OF GERALD THOMPSON,
16 produced as a witness at the instance of the Defendants
17 and duly sworn, was taken in the above-styled and
18 numbered cause on the 6th day of November, 2024, from
19 10:00 a.m. to 1:33 p.m., before Dawn McAfee, Certified
20|Shorthand Reporter in and for the State of Texas,
21 reported by computerized stenotype machine at the
22 offices of Husch Blackwell LLP, 600 Travis Street, Suite
23 2350, Houston, Texas 77002, pursuant to the Federal
24 Rules of Civil Procedure and the provisions stated on
25 the record or attached hereto.
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25
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```
1
                                    This is beginning of
                 THE VIDEOGRAPHER:
 2|File Number 1 in the deposition of Gerald Thompson.
  time is 10:27, and we're on the record. Would the court
  reporter please swear the witness?
5
                       GERALD THOMPSON,
6|having been first duly sworn, testified as follows:
7
                         EXAMINATION
  BY MR. STEPHENS:
9
            Sir, can you state and spell your name for our
10 record, please.
11
       Α.
            Gerald Raymond Thompson. G-E-R-A-L-D, Raymond,
12 | R-A-Y-M-O-N-D, Thompson, T-H-O-M-P-S-O-N.
13
            All right. And I'll call you Mr. Thompson.
                                                          МУ
14 name is Ben Stephens. I'm a lawyer representing the
15 City of Houston. Can you -- can you tell me, in your
16 own words, what this lawsuit is about?
17
            Well, quite frankly, the lawsuit is about
18 discrimination against my companies from being able to
  fully and capably use our employees to perform contracts
20 in the -- for the City of Houston.
                                       And because we are
21 white owners with 95 percent Hispanic employees, it just
22 |
  seems very strange that we would have to do that. So,
23 my main -- my main concern is to protect my employees,
24 not someone else's employees, for payroll and things
25 like that.
```

- Q. Okay. And, in your own words, what do you want the judge to do in this lawsuit?
- A. I would like him to throw out that program, the minority program, for the City of Houston.
- Q. When you say "minority program," we're gonna be talking about that program a lot today. I'm probably gonna call it the MBE program. If I call it that, do you know what I'm talking about?
- 9 A. Yes.
- 10 Q. Okay. And it's the program you just mentioned.
- 11 | That's the program you're challenging in this lawsuit?
- 12 A. Yes.
- Q. And you mentioned a couple of companies that
 you believe are being discriminated against by the City
 of Houston. Those companies are Landscape Consultants
 of Texas, Inc., and Metropolitan Landscape Consultants;
 is that right?
- 18 A. Management.
- 19 Q. Metropolitan Landscape Management.
- 20 A. Inc.
- Q. Okay. I'm gonna call the first one of those
 Landscape, and I'm gonna call the second one of those
 Metropolitan, for short, so that I'm not saying the
 whole name every time. Can we just agree that that's
 how we'll refer to these two companies for the purposes

```
1 of this deposition?
       Α.
            Yes.
                   I will do my very best to ask you clear
       0.
            Okay.
   questions. I'll just ask that you give me clear
 5 answers.
             And if you don't understand my question or,
 6 you know, I'm speaking too fast or whatever, that you
   tell me, so that I can ask you a question you can
   understand.
                Is that fair?
9
       Α.
            Yes.
            Is there any reason that you wouldn't be able
10
11
   to testify fully and truthfully today?
12
       Α.
            No.
13
       0.
                   Have you ever been deposed previously?
14
       Α.
            Yes.
15
            Okay.
                   In what context?
       0.
16
            It was a business deal 20 years ago.
       Α.
17
       Q.
            Okay.
                   Is that the only occasion?
18
       Α.
            Yes.
            Have you given testimony under oath in any
19
       Ο.
20 other context, other than a deposition?
21
       Α.
            No.
22
       0.
            Okay.
                   How old are you, sir?
23
            Sixty -- almost 67.
       Α.
24
            And did you grow up in Houston, or did you grow
       Ο.
25 up elsewhere?
```

- A. Elsewhere.
- Q. Where did you grow up?
- 3 A. Grand Rapids, Michigan.
- 4 Q. Okay. How long did you live in -- in Michigan?
- 5 A. Until I was 32 years old.
- 6 Q. Did you go to college in Michigan?
- 7 A. Yes.

- 8 Q. Where did you attend?
- 9 A. Western Michigan University.
- 10 Q. How did you make your way to Houston?
- 11 A. I had a headhunter approach me to come down to
- 12 Texas and run their South Coast, or Southwest District
- 13 region, for a company called RPS, which is now part of
- 14 Federal Express.
- 15 Q. Which is now what? I'm sorry.
- 16 A. It's now part -- it used to be RPS Roadway
- 17 Package Systems, which is now Federal Express.
- 18 Q. FedEx?
- 19 A. FedEx, yeah -- FedEx Ground.
- 20 Q. Okay. I understand you're -- you're married?
- 21 A. Yes.
- 22 Q. What's your wife's name?
- 23 A. Theresa.
- 24 Q. Okay. I believe you have -- you have two
- 25 children; is that right?

- A. Correct.
- 2 Q. And what are their names?
- 3 A. Jeremy and Lindsey.
 - 0. Grandchildren?
- 5 A. Yes.

- 6 Q. Congratulations.
- 7 A. Thanks.
- 8 Q. Where do you -- where do you live? Where is
- 9 your home?
- 10 A. Spring, Texas.
- 11 Q. Okay. After you moved to Houston, you were
- 12 recruited by a headhunter and you began working for
- 13 FedEx Ground. Did you actually take the job with what
- 14 is now FedEx Ground?
- 15 A. Yes.
- 16 Q. Okay. How long were you in that position?
- 17 A. About two years.
- 18 Q. What did that generally involve?
- 19 A. I was responsible for the operations for the
- 20 Gulf Coast region, including Texas, Louisiana,
- 21 Mississippi -- not Mississippi, but Nevada. This is 15
- 22 years ago, so I'm trying to think. Yeah, so the Gulf
- 23 Coast region.
- 24 Q. -- okay. Two years in that position, what did
- 25 you do next?

1 I went to work for Wells Fargo Armored Guard Α. Services as the general manager for the Houston office 3 here. 4 0. Okay. How long were you in that position? 5 Α. About three years. 6 And what did you do after that? 0. 7 I worked for a company called Personnel Α. Decisions International, which is a human resource consulting firm. And how long were you in that position? 10 0. 11 Α. About seven years. 12 So now you're in your -- about mid-40s, I 13 think, early 40s? 14 Α. Approximately. 15 Okay. What did you do after that position? 0. 16 I bought the landscaping companies. Α. Okay. So I've handed you two documents, with a 17 18 copy for your attorney. These are marked as Exhibits 1 Exhibit 1 is the Notice Of 19 and 2 to your deposition. 20 Intention To Take the Oral and Videotaped Deposition of 21 Gerald Thompson. And that is you, correct? (Exhibit 1 marked.) 22 23 Α. Correct. 24 Exhibit 2 is the Notice Of Intention To Take Ο. the Deposition Of Landscape and Metropolitan. And you

```
1 are here today, both, as Gerald Thompson and as the
  representative of both of those entities, correct?
 3
                  (Exhibit 2 marked.)
 4
       Α.
            Yes.
 5
       Q.
            And you've seen this document, I assume?
 6
       Α.
            Yes.
 7
            And you've looked at the topics that I said we
       Q.
   would talk about today?
9
       Α.
            Yes.
            And you're familiar with, and you can speak on
10
11
   those topics on behalf of Landscape and Metropolitan?
12
       Α.
            Yes.
13
            All right.
                         I understand that you are the owner
   in some percentage of Landscape, correct?
15
       Α.
            Yes.
16
            And what is that percentage?
       Q.
17
       Α.
            50 percent.
18
            50 percent owner of Landscape?
       Q.
19
       Α.
            Yes.
20
            Who owns the other 50 percent?
       Ο.
21
       Α.
            Theresa Thompson.
22
       0.
            Okay.
                    That's your wife?
23
       Α.
            Yes.
24
            You also own Metropolitan?
       Q.
25
       Α.
            Yes.
```

```
1
            Also 50 percent?
       Ο.
 2
       Α.
            Yes.
 3
                   And the other 50 percent is owned by
       0.
            Okay.
   your wife?
 5
       Α.
            Yes.
            Other than Metropolitan and Landscape, do you
       Ο.
   own other businesses?
            We have another company called Thompson
 8
       Α.
   Companies, Inc. Originally, that was set up as the
10 payroll processing company for the two landscape
11 companies. It still is active in some consulting
12 capacity for landscaping-type business work.
13
            Okay.
                   So Metropolitan, Landscape, Thompson
14 Companies, Inc., any other businesses that you -- you,
   individually, have an ownership interest in?
16
       Α.
            Yes.
17
       Q.
            And what are those?
18
            It's a rental property, LLC.
       Α.
            And are we talking about a residential rental
19
       Ο.
20 or a commercial rental?
21
            Residential.
       Α.
22
       0.
            Okay.
                   Is that in the Houston area?
23
       Α.
            No.
24
                   Is it in Texas?
       Q.
            Okay.
```

Α.

No.

- Q. Where is it?
- 2 A. New Mexico.
- 3 O. New Mexico?
- 4 A. Uh-huh.
- 5 Q. Where in New Mexico? Just curious.
- 6 A. Angel Fire.
- 7 Q. Okay. Metropolitan, Landscape, Thompson
- 8 Companies, Inc, and your rental LLC, any other
- 9 businesses that you have an ownership interest in?
- 10 A. Yes.
- 11 Q. Okay. And which business is it?
- 12 A. I don't know -- it's called Escaleras in Costa
- 13 Rica.

- 14 Q. Okay. What does Escaleras do?
- 15 A. Well, yeah, it's a -- it's a private home that
- 16 that we also rent.
- 17 Q. And then do you -- and so, it's an LLC
- 18 structure, similar to the Angel Fire property?
- 19 A. Yes. Yes. Uh-huh.
- 20 Q. Are you the sole owner, or is it shared with
- 21 your wife or someone else?
- 22 A. I'm the sole owner.
- 23 Q. Okay. Metropolitan, Landscape, Thompson
- 24 Companies, Inc., Angel Fire property, Costa Rica
- 25 property, any businesses you have an ownership interest

```
1 in that we're missing?
```

- A. Nope, that's it.
- 3 Q. All right. Do you -- do you currently derive
- $4 \mid$ an income from any source, other than these five
- 5 companies we talked about?
- 6 A. Yes.

- 7 Q. Okay. And where do you get that income from?
- 8 A. My financial account.
- 9 Q. Okay. Can you repeat what you said?
- 10 A. My financial account.
- 11 Q. I was doing -- I was re- -- full disclosure, I
- 12 was researching you online before this. And it looked
- 13 to me that you may have written a book at some point.
- 14 Have you written books or --
- 15 A. I forgot about that. Yes, I have.
- 16 Q. Okay. Is that something you're actively
- 17 pursuing? Are you trying to write to generate income,
- 18 or for fun?
- 19 A. It's a hobby.
- 20 Q. Okay. Who are the owners of Thompson
- 21 Companies, Inc?
- 22 A. Gerald Thompson and Theresa Thompson.
- Q. Okay. Same percentage as the other two
- 24 companies?
- 25 A. Yes.

```
1
            Tell me -- tell me when and how Landscape was
       Ο.
             I think you said you purchased it from
  started.
             Can you tell me more about that?
       Α.
                  When I was ready to leave my last
   employer, I decided that I would go out on my own and
   stake my own case. And I had a lot of experience
  managing people, and so I started looking to buy a
  business.
              And that, Landscape Consultants of Texas, was
  the business that I thought fit well with what I could
10 afford and what I wanted to do going forward.
11
            Okay.
                   What attracted you in particular and, if
       Ο.
  anything, to the landscaping business? Or is it
13 primarily a coincidence of those -- you know, I can
14 afford it and I'm interested in doing it?
15
            Well, it's just like when you go out and buy a
       Α.
16 house, right? So there's so many houses on the market
17 at the time, and you need to buy one of them.
18 one seemed to fit, out of all the ones that were
19 available, at the time.
20
            What year did you purchase Landscape?
       Ο.
21
       Α.
            2006.
22
            Okay.
                   Did you purchase Metropolitan at the
       Ο.
   same time, or how did that come about?
23
24
            They came together.
       Α.
25
            Okay. Oh, from the same seller?
       Q.
```

A. Yes.

- Q. Tell me what Landscape Consultants does.
- 3 A. Well, we're a full-service landscape
- 4 maintenance, landscape installation, irrigation
- 5 installation and repair business. Pretty much
- 6 anything -- any kind of softscape kind of landscaping.
 - Q. What does softscape landscaping mean?
- 8 A. We're just the general -- the other side of
- 9 that would be the hardscape. We don't do the fountains.
- 10 We don't make fountains. We don't do pavers, you know.
- 11 We can subcontract for that, but we typically don't bid
- 12 on those kinds of projects.
- 13 Q. So, generally, fair to say, you're sort of
- 14 working with dirt and plants, and things that go with
- 15 dirt and plants. And the paving and fountains and
- 16 decorations, essentially, that's a -- sort of a
- 17 different thing?
- 18 A. Right.
- 19 0. Okay.
- 20 A. Yes.
- 21 Q. Is Metropolitan's business similar?
- 22 A. Yes.
- 23 Q. What, if anything, are the differences between
- 24 those two businesses?
- 25 A. Very little.

Q. Okay.

- 2 A. They each have separate EINs. And the reason
- 3 why they did that, was that when the original seller
- 4 purchased Metropolitan Landscape Management, he bought
- 5 it to expand his business through an acquisition. And
- 6 it just made sense to keep the brand loyalty, at the
- 7 time, between the two companies.
- 8 Q. Did you inherit any contracts that Landscape
- 9 and Metropolitan had when you purchased the two
- 10 companies?
- 11 A. Yes.
- 12 Q. And tell me, generally, about those contracts.
- 13 A. That was a long time ago.
- 14 Q. Yeah. To the extent you can remember.
- 15 A. There were multiple contracts. It was a -- it
- 16 was a thriving landscaping business. So, it had
- 17 multiple contracts throughout the Houston and county
- 18 area, metropolitan area, probably within a 50-mile
- 19 | radius. City of Sugar Land, City of Rosenberg. I think
- 20 they were doing the Midtown Management District at the
- 21 time. Just multiple different clients. I can't
- 22 remember them all. That was quite a while ago.
- 23 Q. Generally, I understand that the vast majority
- 24 of your current business is government contracts. Is it
- 25 fair to say that that was the case when you purchased

```
1 the companies?
            Yes.
       Α.
                   Has -- has the percentage of your work
  devoted to government contracts changed significantly
  since you purchased the companies, or varied over the
  years?
 7
            I think it's probably grown.
       Α.
8
            Okay.
       0.
9
            Significantly, probably -- yeah, significantly
       Α.
10 grown.
11
            Is that a -- is that a choice you have made, to
       Ο.
12 pursue government contracts?
            It's the niche business that we're in.
13
14 familiar with the bidding process. We're familiar with
15 the low-bid contracting aspects of the -- of the
16 entities. We are -- we have all the -- we know all the
17 types of insurance documents we need and the, you know,
18 confidentiality kinds of things we need to have.
19 it's something we -- that's just our niche, basically.
                 We don't have a sales horse.
20
                                               We market
21 our business through going to the websites and putting
22 our -- our -- ringing the hat -- or hat in the ring.
23 And when the bids come out, then we take a look at it,
24 and we decide if we want to do them or not.
                                                 If we can
25 do them -- if they meet our -- our criteria, then go
```

```
1 after it.
            You didn't -- it doesn't sound to me, but
  correct me if I'm wrong -- it doesn't sound like you had
  any particular experience in government contracting
5 before you purchased the two companies.
                                             Is that fair?
 6
       Α.
            Fair.
                   So these -- these things you mentioned,
       0.
            Okay.
8 being familiar with the bidding process, knowing the
9 kinds of insurance the governmental entity is going to
10 ask for, those are things you came to learn through your
11 time as the owner of Metropolitan Landscape and working
12 on those contracts?
13
       Α.
            Yes.
14
            I'm handing you, sir, what I've marked as
  Exhibit 3. Have you seen this document before?
16
                 (Exhibit 3 marked.)
17
            Yes.
       Α.
18
            (By Mr. Stephens) And what is this?
            This is -- I'm not a lawyer, so I can't really
19
       Α.
20 tell you exactly what it is. But it's our -- this is a
  complaint for declaratory and injunctive relief.
22
       Ο.
            Not a trick question. This is your lawsuit,
23 right?
24
            Yes, this is the lawsuit.
       Α.
25
       Q.
            Okay.
                   Sure.
```

```
A. That's -- that's by --
```

- Q. Go with me, if you could, to page 5, paragraph
- 3 14 at the top of the page.
 - A. Of Exhibit 3?
 - Q. Yes, sir.
- 6 A. Five?

2

- 7 Q. Page 5 of Exhibit 3, your Complaint.
- 8 A. Okay.
- 9 Q. And I'm looking at paragraph 14, right at the
- 10 top of the page.
- 11 A. Okay.
- 12 Q. And you tell me that much of Metropolitan and
- 13 Landscape's business depends on running government
- 14 landscaping contracts, which account for between 80 and
- 15 90 percent of their annual revenue. That's a -- that's
- 16 a true statement?
- 17 A. Yes.
- 18 Q. Okay. Of that 80 to 90 percent, over the last
- 19 five years, what percentage of that 80 to 90 percent has
- 20 | been on contracts with the City of Houston?
- 21 A. Let's see -- over the last five years?
- 22 Q. Let's start with that time frame.
- 23 A. Last five years, 10 percent.
- Q. Okay. And is that on one or more contracts?
- 25 A. One contract.

- Q. One contract. Is that the contract that you currently have with the City of Houston, or was there a different contract in the last five years?

 A. A current contract.
- Q. Okay. Other than the current contract, have you had any other contracts with the City of Houston in the last five years?
 - A. Not that I remember.
- 9 Q. Before the last five years -- more than five 10 years ago -- did you have any other contracts with the 11 City of Houston?
- 12 A. Possibly, but I don't remember.
- 13 Q. Okay.

- A. I mean, we have multiple contracts. It wasn't very large, probably, but I'm sure we -- (inaudible.)

 THE REPORTER: I'm sure, what?
- A. I'm sure we would have done something. You know, it wouldn't have been very large, but it's very possible we could have had some contracted work with them.
- Q. So is it -- I guess, would it be fair to say, that in the time you've owned Landscape specifically, you have had -- you have your current, approximately, \$1.3 million contract.
- 25 A. Yes.

- Q. And there may be other smaller contracts, more than five years ago, that you don't remember.
- A. I don't remember the exact amount or the dontract specifically, no.
- Q. Do -- do you remember if there were contracts 6 at all?
- 7 A. For the City?
 - Q. For the City of Houston.
- 9 A. Before the -- in the past -- before the five
- 10 years?

- 11 Q. Over the entire period of time you've owned 12 Landscape.
- 13 A. Well, the one we have.
- Q. Okay. Other than the one you've had, you can't
- 15 recall a separate contract other than the current one?
- 16 A. I can't not recall it either.
- 17 Q. Sure. Is Landscape a successful business?
- 18 A. Yes.
- 19 Q. And how do you -- how do you define that? You
- 20 answered, yes. What makes it a successful business to
- 21 | you?
- 22 A. Well, over the last 18 years, we have been able
- 23 to meet our payroll. With all of our 40-some employees
- 24 every week, never missed a payroll. We grow our
- 25 revenues each year the best we can. And, you know, we

```
22
1 | earn a pretty good living.
            What's Landscape's average yearly revenue over
  the last couple of years?
            Probably around 3.2 million. We're talking
  combined.
                   You're -- and, well, let me clarify
6
       Ο.
          When you say "combined," you mean you're
   that.
   combining Landscape and Metropolitan's revenues?
9
       Α.
            Yes.
            Can you give me an estimate of what Landscape's
10
11 would have been on its own, or are there operations to
  intertwine for you to be able to do that?
12|
13
            Well, they have separate EINs, so probably
  60 percent would be Landscape Consultants and 40 percent
15 would be Metropolitan. That's just an estimate.
                   3.2 million, roughly, combined.
16
       0.
            Sure.
                                                    About
  60 percent of that attributable to Landscape and about
  40 percent of that attributable to Metropolitan, and
18|
19 that's revenue. What does the profit number look like
20|after you take out your expenses, liabilities, et
21 | cetera?
22
                 THE WITNESS: Do I go ahead and answer
23
  that?
24
                              Can you repeat the question?
                 MS. WILCOX:
```

(By Mr. Stephens) We talked about the revenue

25

Q.

```
1 number.
 2
            Right.
       Α.
 3
            I'm trying to determine what the -- what your
   estimate of the profit number for Landscape.
 5
       Α.
            I think it's standard, somewhere around
   25 percent.
 7
       Q.
            Okay.
 8
            That would just be my guess. I mean, it's kind
       Α.
   of a quess.
            And how about for Metropolitan?
10
       Q.
11
       Α.
            About the same.
12
            When -- when you purchased Landscape 18 years
       Ο.
   ago, how many employees did it have?
14
       Α.
            Thirty.
15
            And how many employees does it have now?
       Q.
16
            Forty-five.
       Α.
17
            Has it ever had more than 45 employees?
       Q.
18
       Α.
            Yes.
19
            And when was that?
       0.
20
            Boy, that would have been ten years ago --
21 |
   eight years ago.
22
       Ο.
            Okay. And what were the circumstances of the
23 business that led to you having more than 45 employees
```

We landed a very large tree planting project

about ten years ago?

Α.

24

```
1 for this, Harris County.
```

- Q. Very large, do you recall an approximate dollar
- 3 amount for that contract?
 - A. It was about a million dollars annually.
- 5 Q. When that contract ended, I assume you didn't
- 6 need all the employees you needed for that contract, and
- 7 so you scaled back a little bit. Is that fair?
- 8 A. Yeah, through attrition, and things like that,
- 9 sure.
- 10 Q. Okay. You're currently, approximately, 45
- 11 employees. Are they -- are they W-2s? I mean, they're
- 12 on your payroll. They get a --
- 13 A. Yes.
- 14 Q. Okay. Do you utilize independent contractors?
- 15 A. Occasionally.
- 16 Q. Okay. In what context?
- 17 A. Oh, no, not independent contractors. I thought
- 18 you meant subcontractors.
- 19 Q. Okay. Fair point. So I'm asking, not
- 20 subcontractors. Would you ever have a 1099, who you
- 21 bring in to do a specific project, as opposed to hiring
- 22 someone as a full-time employee?
- 23 A. No.
- 24 Q. So the people on your payroll are full-time
- 25 employees?

```
They're all -- it's our workforce, yes.
Α.
```

2

- Okay. Are -- are your employees shared between Landscape and Metropolitan?
- Yeah, basically. Yeah, I mean, it's all pretty 4 Like I said, the only difference was a branding position back in 2006 when we purchased the company. 7
- Okay. What led you to maintain the separation 8 0. between the two companies? If the difference was 10 primarily with branding, why didn't you combine them?
- I thought about doing that many times. 11 Α. it's a -- kind of an administrative nightmare. 13 of sense, closing one, and consolidation like that, 14 would be tricky.
- 15 At one time, Metropolitan Landscape was 16 HUB certified through Texas, and we'd grown the business 17 too large to -- to requalify for that, so that was part 18 of the reason. But since then, it's just kind of been the way it's been. 19|
- Can you describe for me the structure of 20 Okay. 21 Landscape's business? I mean, how does it -- do you 22 have landscaping crews? Supervisors who are under sort of a general manager? What's that structure look like? 23 |
- As far as the operational side of it, we Α. Sure. 25 have a general manager. And then we have an operations

```
And then we have anywhere from 12 to 14
1 manager.
 2 supervisors, crew supervisors. And then we have the
 3 remaining, you know, 30 -- 30 employees, or so, that
  work underneath the supervisors.
 5
       Ο.
            And who is your -- you have one general
  manager?
 7
       Α.
            Yes.
            Who is that?
 8
       Ο.
 9
            Jeremy Thompson.
       Α.
            That's your -- I think you said that was your
10
       Q.
11
   son?
12
       Α.
            Yes.
13
            Is -- is that a position for both Landscape and
14 | Metropolitan?
15
       Α.
            Yes.
16
            And it's the same for both of them?
       Q.
17
       Α.
            Yes.
18
            I think you said you have one ops manager?
       Q.
19
       Α.
            Yes.
            Who is that?
20
       Ο.
21
            His name is Edwin Castillo.
       Α.
22
       0.
            What does an OPS manager do?
23
            Oversees the supervisors of the crews directly.
       Α.
24
            And how long has Mr. Castillo been with the
       0.
25 business?
```

- A. With the business, or with us?
- 2 Q. Well, I guess if there are different answers to
- 3 both of those questions, I guess, how long has he been
- 4 with you and how long has he been with the business?
- 5 A. He's been with me since I purchased the
- 6 business in 2006. And I think he was with the previous
- 7 owner since 1984.
- 8 Q. Got it. He was with the companies when you
- 9 bought them, and he's stayed with you since?
- 10 A. Yes.

- 11 Q. Okay. What kind of turnover do you have in the
- 12 supervisor department? You said you have about 12 to 14
- 13 supervisors. Are those long-term employees or do they
- 14 cycle in and out?
- 15 A. Very little. Probably less -- not even one
- 16 percent.
- 17 Q. So what would be the average tenure of your
- 18 average crew supervisor?
- 19 A. As long as I've owned the company, pretty much.
- 20 I mean, there's been a few, but typically not.
- 21 O. And what about -- what about at the -- I quess
- 22 what I'm viewing is sort of the fourth rung of the
- 23 ladder, which is the landscaping crews, the personnel
- 24 that make up that group. What does that turnover look
- 25 like? How long do they stay with the company?

- A. That varies, depending on the seasonality. But it's still very low, you know. From, you know, maybe one or two a year, we have to, you know, find someone else or add new people.
- Q. You said seasonality. What's your -- what's your peak season?
 - A. Summer.

- Q. Okay. If you get a particularly large
 9 contract, do you generally need to hire for that or does
 10 that fit into your existing employee pool?
- 11 A. It means -- it just really depends on how big
 12 that is. Like, for example, when you said about the
 13 tree project. You know, we had to scale up, you know,
 14 another 25 people just to take care of that contract.
 15 Likewise, if we lost that contract, we scale down. But,
 16 typically, we can absorb it through just the nature of
 17 the government business that we work with.
- And that -- and I mean that, because every five years they have to go out for bid. So, you might have been successful the first five -- when you bid it five years ago, but then you might not get it the second five years though. But those are constant. Those roll around, you know, throughout the city all the time, and the county.
 - Q. And that enables you to have some sort of

```
1 predicability in your planning because you know -- you
  know when a contract is going to be coming up and you
   can gauge the personnel you will need?
       Α.
            I think it's more the market size.
       0.
            Do -- do Landscape and Metropolitan own the
   equipment they use or do they lease that from your other
   company, Thompson?
                 It's owned by each company.
8
       Α.
            No.
9
            Do you have a group of suppliers that you
       0.
  typically use?
                   Do you have a -- let me ask that a
11 |
  different way.
12
                 Do you have to use suppliers for
13
   landscaping contracts, typically?
14
       Α.
            Yes.
            What kind of business are those suppliers?
15
16
            Most of the suppliers would be supplying us
       Α.
17 with plant material, trees for -- for landscape
  installation projects, irrigation parts, to be able to
18|
19 build the irrigation systems to specs that are out
20 there, and then repair parts, and things like that.
21
                   Who are some of your suppliers?
            Ewing Irrigation, Southwest Mower, Bobcat,
22
  Texas Color Plants. We -- then we use a place out in
24 Louisiana, but I can't remember the name of it right
```

25 now, for some plant material. Then, of course,

1 materials from, like, Home Depot, and things like that.

- Some of those companies you mentioned, Ewing Southwest Mower, Bobcat, Texas Color Plants, are those Houston-based suppliers?
 - Α. Yes.

18 subcontractor to do that.

5

19

- Do you have a group of subcontractors that you tend to go back to for your government contracts?
- 8 Not specifically for government contracts, but Α. for other contracts.
- 10 So explain. What do you mean? Okay.
- 11 Well, for example, we use subcontractors that 12 will remove trees. We typically tend to stay away from that because of the risk factor. But there are specific 14 subcontractors that, you know, do tree trimming and tree And sure, you know, a location for the City of 15 removal. 16 Houston could call and say, "Hey, I have a tree down. 17 Could you get it out?" And we would use that

Likewise, we would use subcontractors for, like, acreage mowing contracts. We're just not in that 20 | 21 | So -- but some of our contracts say you have this 22 60-acre property you have to have mowed if you want to 23 get this contract. So, we would subcontract with somebody who does that type of work and has that type of 24 equipment. 25 |

```
1
            So a contract requiring something that you
       0.
  don't -- is not typically within your wheelhouse,
  finding you to use a subcontractor.
       Α.
            Yes.
            Well, what are the other -- what are the other
  drivers behind you using a subcontractor on a particular
  project?
8
            Efficiency.
       Α.
            And what do you mean by that?
       0.
            Well, like I said, we're not -- it's not our --
10
11 our -- we don't have the skill set necessarily. We do
12 -- we can do some of it. But there's a lot of moving
13 parts in a landscaping business of this size, and so,
14 you know, it provides an extra set of eyes and -- or
15 hands to do the work when needed.
16
       Q.
            Okay.
17
            But those things are very on call-ish kind of
            Like, you can't bank on getting 10 trees this
18 things.
19 week or 20 trees this week.
20
            Fair to say, that Landscape's business has
  grown since you purchased the company?
21 |
22
       Α.
            Yes.
23
            Can you describe what steps you've taken to
       Q.
24 grow the business?
```

Α.

Yes.

- Q. And what are they?
- 2 A. When I first bought the business, I felt there
- 3 was a lot more potential. And so, I spent my first six
- 4 months, besides getting ready to run the business, to
- 5 | get on all the government lists for procurement. You
- 6 know, you name the city, and I'm on that bid list.
- 7 Had a salesperson for a while, but it
- 8 didn't seem to work out. It didn't work out the way I
- 9 wanted it to. So, now we get bids in all the time from
- 10 various points. The ones that fit our needs, we'll go
- 11 after -- that we think will work for our company or
- 12 companies.

- 13 Q. What -- what cities do you work for, other than
- 14 the City of Houston, currently?
- 15 A. City of Alvin; City of Lake Jackson; City of
- 16 Rosenberg; City of Sugar Land; City of Dearborn. I'm
- 17 sure I'm missing a couple of them.
- 18 Q. What's the average dollar amount --
- 19 A. Oh, City of West U.
- 20 Q. City of West U. What's the average dollar
- 21 amount of these contracts?
- 22 A. They vary. Anywhere from a hundred thousand to
- 23 250,000 annually.
- 24 Q. What's a -- what's a big contract to you?
- 25 A. Million dollar a year.

```
1
                   How frequently do you have a big
       Ο.
            Okay.
   contract?
 3
            Do I have a big contract? How often do I have
   a big contract?
 5
       0.
            How often do you have a big contract?
 6
       Α.
            Big contract in the -- in the scheme of, like,
   one million?
 8
       Ο.
            Yes.
 9
            We've had one.
       Α.
10
                   And that is the Harris County contract?
       Ο.
11
       Α.
            Yes.
12
            And now the Houston contract?
       Ο.
13
       Α.
            Well, that's over five years.
14
            Right.
       Ο.
15
            The other one was annual.
       Α.
16
                    So that's 1.3 over five?
       Q.
            Right.
17
       Α.
            Yes.
18
            Okay.
                   I seem to recall having read somewhere
       Q.
   that Landscape was owned 51 percent by you and
20 Metropolitan was owned 51 percent by your wife.
                                                      Is that
21 accurate, or has that ever been accurate?
22
            You know, I'm not really -- and I know that
   it's possible that Theresa was listed as 51 percent of
24 Metropolitan because of the connection with the HUB
```

25 program. But, other than that, we would be 50/50, just

```
1 like when you're married.
            I think lots of people would just be happy to
  get a 50/50 split in marriage.
            I guess, probably, that's true.
 5
       0.
            I wanted to show you another exhibit.
6 handing you what's been marked as Exhibit 4.
  declaration that you signed.
                                 I think you'll see your
   signature on the final page. Are you familiar with this
  document.
9
                 (Exhibit 4 marked.)
10
11
       Α.
            Yes.
12
            (By Mr. Stephens) Okay. Turn to page 2, if you
13
  could?
14
       Α.
            Okay.
15
            Paragraph 5.
       Q.
16
       Α.
            Yes.
17
            "Neither Landscape consultants nor Metropolitan
18 qualify as a minority or Woman-owned Business Enterprise
19 under the City of Houston's Minority, Women, and Small
20 Business Enterprise (MWSBE) Program."
21
                 What does it mean to you that neither
22 Landscape nor Metropolitan could qualify as a Minority
  or Women-owned Business Enterprise?
23 |
24
            Well, when I researched the criteria to become
```

25 certified for the City of Houston, they have specific

```
They wanted to have financials that I
1 revenue amounts.
  was not willing to give.
                              There were a few other things,
 3 but they were things that we decided we would -- we
  would just go -- we wouldn't -- we wouldn't get
   qualified -- I guess that would be the better way to say
   it -- even though my wife is -- is half owner.
 7
            Okay.
       Q.
            And that's one of the criteria.
 8
       Α.
                 But the other side of it is also that
 9
   she's -- she's the owner, but I think the City of
11 | Houston required her to be, like, super active in the
   operations of the business. And she does -- she does
12|
13 work for the business, but not what would probably
14 qualify under that criteria.
15
            What's the thought process behind having her
       0.
   own any portion of the business?
16
17
            I'm sorry?
       Α.
18
            What's the thought process behind having your
19 wife own any portion of either business?
20
       Α.
            She's my partner.
                   Were you all married when you bought the
21
22 businesses?
23
            Yes.
       Α.
24
            So that was the set-up from day one?
       Q.
25
       Α.
            Yes.
```

- Q. Okay. So "qualified" to me it sounds like you said you looked at what it would take to get certified.
- 3 Is that fair?
- A. Yes.
- Q. And you determined you would probably not be able to get certified?
 - A. Right. Wasn't worth the time and effort.
- Q. For either business, did you ever actually apply for certification?
- 10 A. We've inquired.
- Q. What's the distinction you were drawing between
- 12 applied and inquired?
- 13 A. We made some phone calls to find out what it
- 14 would take, and inquired about that, and chose not to go
- 15 forward.

- 16 Q. Okay. And when -- when, approximately, was
- 17 this?
- 18 A. Oh, probably, six -- five, six years ago.
- Q. At the time, why were you -- why were you
- 20 | inquiring about the certification?
- 21 A. So that we would have the ability to -- to
- 22 qualify for the Minority Programs that come out from
- 23 different city government contracts.
- 24 Q. Okay. Metropolitan -- excuse me. Metropolitan
- 25 has never had a contract with the City of Houston

```
correct?
1
       Α.
            Correct.
 3
                   Landscape has a current contract with
            Okay.
   the City of Houston?
 5
       Α.
            Correct.
            And you can't recall if there may have been
       Ο.
   others in the past?
                 (Reporter clarification.)
 8
 9
            That's correct.
       Α.
            Has Metropolitan ever bid on a contract with
10
11
   the City of Houston?
12
       Α.
            No.
13
       0.
            And why not?
14
            Landscape Consultants did.
15
            Okay. And what's -- what's the -- what's the
       0.
   thought process behind having one bid versus the other?
17
            I think it's more of a matter of just kind of
18 balancing the revenues of the two companies at one
19 time -- just balancing the business. It really didn't
20 | matter, it's just how we did it. It's -- we decide each
21 time, do we want to bid it under Metropolitan.
22 no real specific reasoning that -- that's concrete, that
23 that's why we did it that way.
24
            So there's nothing -- there's nothing unique to
       Ο.
25 Landscape's business that leads you to say, "Okay, this
```

```
1 is the one we use to bid on Houston contracts as opposed 2 to Sugar Land contracts"?
```

A. Correct.

3

- Q. Okay. And nothing unique about Metropolitan's business that leads you to say, "Well, with Metropolitan, we're only bidding on Management District work or on West U work"?
- 8 A. No, not really.
- 9 Q. Okay. Functionally, they do the same thing.

 10 They could bid on the same contracts. You just make a

 11 -- kind of a game time election as to which -- which

 12 company you're going to use to bid on which contract?
- A. No, not necessarily. You know, I mean, if we had a reputation -- if we had a contract under

 Metropolitan -- you're starting to spur my memory now.

But if we had a contract under

Metropolitan that was very successful and we lost it

because of low bid, if it comes out for bid again, they

know us. They know our quality of service. That we

would probably bid that again under Metropolitan.

Q. So they know the Metropolitan name. You've had a contract with -- I'm just using this as a hypothetical. But you've had a Metropolitan contract with Sugar Land before. If you wanted another Sugar Land contract, you would bid with Metropolitan again.

- A. Right. But in that case, it's Landscape.
- 2 Q. Got it. Got it. Your current contract with
- 3 the City of Houston, what is it for?
- 4 A. We provide services for multiple locations
- 5 around the city. Different buildings, police -- police
- 6 buildings, just general services contract for all the
- 7 different locations that they have.
- 8 Q. Okay. So it's a goods and services contract?
- 9 A. I don't know. Is that what they call it? I
- 10 don't know what they actually call it. It's a general
- 11 services contract --
- 12 Q. You see yourself --
- 13 A. -- for those facilities.
- 14 Q. Sure. You see yourself as providing services
- 15 to the City of Houston?
- 16 A. Yes.

- 17 Q. Okay. Would you characterize it as a
- 18 construction contract?
- 19 A. Landscaping contract.
- 20 Q. Okay.
- 21 A. I mean that's -- that's the name of the
- 22 contract, I think, is landscaping services. I don't
- 23 know the exact name of it. I would have to go look.
- 24 But -- so that's -- that's typically what we bid on, are
- 25 | landscaping-type contracts.

```
1
                   Would -- would you characterize it as a
       Ο.
            Okav.
  professional services contract?
 3
            Not really.
 4
       Ο.
            Is that a -- is that a term, professional
   services, that has any significance to you, one way or
   another?
 7
            I look at that as being more of a white collar
       Α.
  kind of a service.
9
            Okay.
       Ο.
            Like a staffing company. Somebody that has --
10
11 not -- not goes out and gets their arms and legs dirty
12 in the street.
13
            Real work.
                         So that's -- that's not what
14 | Landscaping (sic) does, professional services?
15
            No.
       Α.
16
            That's not what Metropolitan does?
       Q.
17
            No.
       Α.
18
            Does Landscape do construction?
       Q.
19
            Very small amount.
       Α.
```

Tell me about what construction Landscaping

We've done some work where we will install

713-653-7100

23 backflow securities -- fencing around backflow that's on

24 a property, to keep it from being stolen.

20

22

25

21 does.

Ο.

Q.

Okay.

```
1 A. So it requires some -- a little bit of 2 construction work.
```

- Q. Is that related to the irrigation installation work, or is that --
- A. Yes.

- Q. Okay. Metropolitan? Same answer or a different answer as to whether it's -- does construction work?
- 9 A. Same -- same thing --
- Q. Okay. Why did Landscape elect to pursue its current contract with the City of Houston?
- A. Well, it seems to me that the walls are closing in on my company, okay? You know, I've been in business for 20 -- 18 years with this business, and those minority programs, were basic- -- essentially not around. And they've become more entrenched in the city governments and county governments over the last couple of years -- last few years. So, it's really for the
- future survival of my businesses and -- and to be able to continue to employ my employees.
- Q. I am interested in that answer. What I -- what I asked was why you chose to pursue this contract with the City of Houston. And what you told me --
- A. Why I -- why I -- why I chose to pursue the contract?

```
O. Yes.
```

- A. Or I thought you said the lawsuit.
- 3 Q. I'm sorry, maybe I wasn't clear. You were
- 4 answering a question about why you chose to pursue this
- 5 lawsuit.

- 6 A. Correct.
- 7 Q. Okay.
- 8 A. I'm sorry.
- 9 Q. That's fine. Why did you -- why did you choose
- 10 to pursue the contract with the City, whenever that was,
- 11 a few years ago?
- 12 A. It was very attractive. It had a -- it had --
- 13 it has a lot of the elements of the things that we look
- 14 for, in order to spread out our business with our
- 15 employees and so forth. Where the locations are,
- 16 proximity to our dispatch operations. I mean, that's --
- 17 you know, we look at those things and say that would be
- 18 a good contract. So --
- 19 Q. The contract had an MBE participation goal --
- 20 A. Yes.
- 21 Q. -- of 11 percent.
- 22 A. Yes.
- 23 Q. What did you tell the City about how you would
- 24 meet that goal?
- 25 A. Well, we -- we complied with the

```
1 paperwork that was required upfront with our bid. We
```

- 2 found a subcontractor that was certified by the City.
- $3\,|\,$ We signed the documents together that we would do that.
- $4\,|\,$ We submitted our bid with that information, and we were
- 5 awarded the contract.
- Q. Do you know how that goal of 11 percent was
- 7 determined?
- 8 A. No idea.
- 9 Q. Okay. How does that goal -- well, I think you
- 10 said then, you can't recall any other City of Houston
- 11 contracts. So, I assume you would also not be able to
- 12 recall any MBE goals on any other City of Houston
- 13 contracts?
- 14 A. No.
- 15 Q. Okay. On the other cities you work for, are
- 16 there similar goals?
- 17 A. Some have some.
- 18 Q. Okay. For those that have a goal, have you bid
- 19 on and been successful in winning those contracts?
- 20 A. I should probably back up on that. When you
- 21 say "the City contracts," I'm just trying to think if
- 22 there's any that we currently have that require that. I
- 23 want to say that they do not.
- 24 Q. Okay.
- 25 A. But there are other entities that we -- that

```
1 have goals like that, like, for example, Midtown, the
```

- 2 TIRZ Districts. And now Harris County has some very
- 3 specific requirements like that, that they just started
- 4 doing over the last two years.
- 5 Q. Let's talk about the TIRZ Districts. Do you
- 6 have TIRZ contracts currently?
- 7 A. Not -- I don't think so. We do some work for
- 8 Midtown, yeah, but I'm not sure if it's part of the --
- 9 of the actual TIRZ of the Management District. We do
- 10 the parks downtown.
- 11 Q. Okay. Can you recall, other than Midtown, a
- 12 specific TIRZ that you had a contract with in the past?
- 13 A. Sure. Houston Downtown Management District.
- 14 There was also St. George TIRZ and also Upper Kirby
- 15 District. We had those at one time.
- 16 O. Did those TIRZ contracts include MBE
- 17 participation goals?
- 18 A. I think that -- I want to think that -- I think
- 19 the Houston Downtown Management District did, but I
- 20 can't remember, that was years ago. And also with Upper
- 21 Kirby was years ago.
- 22 Q. Okay. Those were contracts you -- you got --
- 23 A. Yes.
- 24 Q. -- and performed?
- 25 A. Yes.

```
1
            Today, other than your City of Houston
       Ο.
   contract, can you think of any other contracts with any
   other governmental entity, other than Mr. Sileo's
   client, that included an MBE participation goal?
 5
       Α.
            Yeah, Harris County.
                   Tell me about your Harris County
       Ο.
   contract.
 8
            We have multiple contracts with Harris County,
  which one?
               I mean --
10
            Well, what are you doing for Harris County
11 generally?
            Okay. We have a contract with the Harris
12
   County Toll Road Authority. We have a contract with
14 | Harris County Department of Education, Harris County
15 Health Department, Harris County Downtown Buildings.
   Those are the ones I think -- there might be one or two
16 l
17 more, but that's kind of currently what we do.
18
                 (Cross-talk.)
19
            These are all separate contracts with --
       Ο.
20
       Α.
            Yes.
21
       Ο.
            -- different departments of the county?
22
       Α.
            Yes.
23
                   Do each of these contracts include an
       Q.
            Okay.
24 MBE goal?
25
       Α.
            Starting to.
```

```
Q. Okay.
```

- A. The last -- yeah, they are starting to -- for the last contract we bid on for the Downtown Districts is now including that -- the Harris County Toll Road is doing that. And there are a couple of other ones that require a 10 or 11 percent minority contract. They never used to.
- Q. And these are contracts you -- you bid on and you --
- 10 A. Yes.
- 11 Q. -- that included these goals?
- 12 A. Yes.
- Q. Other than the County, other than the City, and other than Midtown Management District, can you think of any current contracts with governmental entities you have that included an MBE participation goal?
- 17 A. Not right off the top.
- Q. Okay. What's the collective, if you could estimate, dollar value of these Harris County contracts that you currently have?
- 21 A. Oh, boy. Maybe, four to 500,000 a year.
- 22 That's probably a little high. Maybe, three to 400,000.
- Q. Are you utilizing MBE subcontractors on each of these contracts?
- 25 A. Yes, trying to.

```
1
                  And when you say, "trying to," what do
      0.
 you -- what do you mean?
```

Well, I think if this program were to maintain and continue, that the City has to really understand the types of subcontractors that are being certified. experience has been, they're very nonresponsive. They're not really that interested, but yet it's our responsibility to chase them down and get them to do the work, if at all. They call that a good faith effort.

It takes a lot of time to try to set this up.

10

11

Typically, when we get a bid, we have about seven days to put the bid together. And it's the 13 primary contractor's responsibility to find one. 14 have no -- they have no incentive to find us. 15 we have to choose one that we don't have any idea what quality they're gonna provide; what kind of employees 16 17 they have; if they operate legally -- we have no idea.

18 But we have seven days to figure that out, 19 and they're not even required to give us pricing. 20 have to kind of go in blindly saying, "Here's a piece of paper, sign it. You get 11 percent. We'll figure out 22 later what you'll be able to do, "because we have no idea what geographical coverage they go -- how far they 23 | 24 go -- how many employees they have. They're not 25 required to do any of that. So, that's -- that's the

```
1 gist of the problem.
```

- 2 Q. Which MBE contractors do you subcontract with
- 3 on the Harris County contracts, if you recall?
- 4 A. I don't recall their name. We've -- we've
- 5 reached out to many and get very low response. I mean,
- 6 once you sign up with one of them, that's your guy.
- 7 | That's the company you're supposed to use. And if you
- 8 don't, you get noncompliance letters and stuff like
- 9 that.
- 10 Q. Do you, today, have any MBE subcontractor that
- 11 you could confidently say you could use on a government
- 12 contract?
- 13 A. Do I currently, that's not certified with the
- 14 City, you mean?
- 15 Q. That is certified with the City.
- 16 A. No.
- 17 Q. How about the County?
- 18 A. No. I mean, we -- we -- we have people that
- 19 are set up to do that work, but we haven't been able to
- 20 get them to do the work.
- 21 O. So, I just want to make sure I understand.
- 22 A. I mean, you said, "Do I have a relationship?"
- 23 I don't have a relationship. You know, they signed the
- 24 contract just like we did. Like, we're gonna provide
- 25 the service. Oh, yeah, you give us 10 or 11 percent.

```
1 Yes, they sign the paper. They are committed to it.
  commit to it. We submit the bid.
                                     And then when we
  start thinking, hey, you know, we need you to do this
 4 work; we don't hear from them. They won't respond.
  so, then we have to finish the work. We can't wait
  around, because grass grows every week.
                                            So, you know,
  they have to start complying and they don't. So --
            So you've -- you've been able to identify, at
8
       0.
  least on paper, MBE certified, MBE eligible,
10 subcontracting firms. You put them -- you talk to them.
11 You put them on your bid. You get the bid. And then
12 what I'm hearing is, that every instance you have been
13 unable to contact that subcontractor to have them
14 actually do the work they said they would do; is that
15
  correct?
16
            In all but one case.
      Α.
17
           Okay. So, what's the denominator here?
18 many subcontractors are we talking about?
19
           Well, the City has a list. Maybe a half a
       Α.
20 dozen to a dozen that they've certified to do
21 landscaping type of work, I quess.
                                       I -- I really don't
22 know.
23
           Have you spoken to each of these? Have you
       Q.
  attempted to contact each of these companies to put them
  on your bids?
25
```

A. No.

- 2 Q. How -- how do you go about determining which
- 3 subcontractor you would use? I mean, let's use a
- 4 concrete example. Let's use your current contract with
- 5 the City of Houston.
- 6 A. Uh-huh.
- 7 Q. I think you put a company called X Scapes (sic)
- 8 Environmental on your bid.
- 9 A. Right. Correct.
- 10 Q. How did you find X Scapes?
- 11 A. Through the -- through the list.
- 12 Q. Okay. So, walk me through the process of, you
- 13 looked at the list and then you were awarded a contract.
- 14 What happens in between finding them on the list and
- 15 awarding the contract with X Scapes?
- 16 A. That would be a better question for -- for the
- 17 general manager. But my understanding of it is that we
- 18 have -- we get it -- we get the bid -- we see the bid.
- 19 It asks for a certain goal. It says you have to have a
- 20 certified city contractor, subcontractor, minority
- 21 contractor.
- 22 We go out and we get the list that they
- 23 have available at that time, that's certified by the
- 24 City. And we -- again, we only have, like, five to
- 25 seven days to accomplish this, and reach out to the

```
1 first one that responds, because they're all the same to
        I don't know any of them, all right.
 3
                And so this person, X Scape, decided to
  sign on the contract, or -- or sign the commitment with
5 us.
       So we submit that to the City. And then we get the
  contract, and we start performing the services.
  Everything is being accomplished and completed as
  needed. No -- no service complaints.
9
                We send an email to X Scape and say, "Hey,
10 can you do these five locations for us this week?
11 me a price." Okay. Nothing. Okay.
                                         So then we go
12 about our business. Couple of months later -- oh, we
13 get a -- we get a notice from the City, "Hey, you're not
14 in compliance. "So we send another email, "Hey, will
15 you give us a price for those five locations?" Nothing.
16
                A couple of weeks go by, "You're out of
17 compliance. You've got to meet this goal." So we --
18 and this is the only one we can use. I mean, we can't
  say, "Hey, we've got other -- " and we have done that.
19|
20 We have other minority subcontractors that we use.
  They're just not certified by the City. So we try to
22|submit those. "Can we use them?" "No, you have to use
23 X Scape."
24
                So this just goes on and on, and after a
25 while it gets pretty tiring. And you just -- how many
```

```
1 times -- how many times do you have to make a good faith
  effort?
            Is it one?
                        Is it ten?
                                    I mean, is it a
3 hundred?
             I mean, we have a business to run.
4 have time to play games. We have to get this done.
  We're under contract.
6
            So at some point, do you just go ahead and do
   the work?
8
            We have to. It's our contract.
       Α.
9
            Do you get paid for doing that work?
       0.
10
       Α.
            Yes.
11
            Okay.
       Ο.
12
                 MS. WILCOX: So we've been going about, I
  think, a little over an hour. Would you guys like to
14 take a break?
15
                                I was about to say, we've
                 MR. STEPHENS:
16 been going an hour. We can take a ten-minute break if
17 you want a break.
18
                               Sure, that's fine.
                 THE WITNESS:
19
                                    11:30, we're off the
                 THE VIDEOGRAPHER:
20 record.
21
                 (Break taken.)
22
                 THE VIDEOGRAPHER: This is the beginning
  of File Number 2 to the deposition of Gerald Thompson.
  The time is 11:45. We're on the record.
24
            (By Mr. Stephens) Welcome back, sir. Are you
25
       Q.
```

```
1 ready to go ahead?
```

- A. Yes.
- Q. We talked before the break about the term you used, "good faith efforts." What does that mean to you?
- A. Well, to me it just means that you have to reach out -- I think originally, it was designed to -- to make a good faith effort to find one, okay.
 - 0. Find a --

- 9 A. A sub- -- minority subcontractor. And if you 10 couldn't find one, you had to document, you know, what 11 you did to try to find one -- find a minority business. 12 That was the first understanding of it.
- And then, didn't really think of it at the time that -- once we found a minority subcontractor, that we'd have to make a good faith effort to get them to do what they were supposed to do. I mean -- I mean, they have -- there's no responsibility on their end.
- Q. Okay. You are -- you, meaning Landscape and Metropolitan, are not MBEs, SBEs, WBEs, correct?
- 20 A. Correct.
- Q. So when a contract includes a participation 22 goal, what are your options?
- A. Make a good faith effort or find one -- find a minority contractor.
 - Q. Okay. Is that a requirement that, to your

```
1 understanding, applies to all primes?
```

- 2 A. All primes in the landscaping industry, or are
- 3 you talking all primes in general?
- 4 Q. I'm talking all primes in general on The City
- 5 of Houston contracts.
- 6 A. I don't know for sure, but it seems like they
- 7 only targeted specific types of industries to have this
- 8 program.
- 9 0. Okay. What kind of industries?
- 10 A. Construction, landscaping, things of that
- 11 | nature. But I could be wrong. I mean, I don't know
- 12 with all the procurement that -- the procurement systems
- 13 that they have, requirements they have for, like, goods
- 14 and services, other goods and services, or professional
- 15 services, as you say.
- 16 Q. Okay. So let's -- let's stick then to your
- 17 little -- your niche --
- 18 A. Sure.
- 19 Q. -- the landscaping government contracts, and
- 20 specifically with the City of Houston.
- 21 Is it your understanding that any prime
- 22 contractor who bids on a contract that includes an MBE
- 23 participation goal, has to go out and get a minority
- 24 subcontractor to meet that goal?
- 25 A. Yes.

- Q. Okay.
- 2 A. Let me back up on that. Not necessarily
- 3 though.

- O. Okay. So in which situations would they not?
- 5 A. Let's say that I'm already a certified minority
- 6 subcontractor and I qualify as the subcontractor, so I
- 7 don't have to give 10 percent to someone else.
- 8 Q. Okay. So your understanding of the --
- 9 A. Or 11 percent.
- 10 Q. -- and we're talking about the City of Houston
- 11 program.
- 12 A. Yes.
- 13 Q. So your understanding of that program is that,
- 14 if you're a minority prime --
- 15 A. Correct.
- 16 Q. -- that's your minority participation. You
- 17 don't have to go out and find a subcontractor at all.
- 18 A. That's my understanding.
- 19 Q. Okay. And where -- where did you come by that
- 20 understanding?
- 21 A. That's a good ques- -- I'm not a hundred
- 22 percent sure where I got it, but it -- it makes common
- 23 sense. I think it's more of a common sense thinking
- 24 that they wouldn't have to, why would they.
- 25 Q. Okay. Back to your declaration briefly, which

```
1 I think was Exhibit 4.
                           And I am looking at Paragraph 7
  on the bottom of page 2, and I'll read it, "Landscape
  Consultants and Metropolitan intend to bid for public
  contracts with the City of Houston in the future and
5 would like to do so free from the disadvantage created
6 by the MWSBE Program's racial preferences."
                                               Did I read
   that correctly?
8
            Yes.
       Α.
            What disadvantage is created by the program?
10
            Well, there's several. Primarily -- primarily,
   the program is discriminating against my companies
11
12 because I'm a white owner, even though 95 percent of my
  employees are Hispanic. I don't know how much worse it
14 can get than to have your 14th Amendment right be
15 violated from equal protection under the law.
16
                 11 percent of a contract might not seem
17 like a lot to people that put these programs together,
18 but that's a lot of money when you have, you know, 40 to
  50 people working for you, that you're responsible to
19|
20 make payroll for them every -- every week -- every two
21 weeks.
22
                 There's also some very inherent risk
  that's hard to quantify. When we sign a contract, we
  take that contract very seriously and we follow the
24
  terms and conditions in order to comply with that
```

```
From my understanding with these minority
1 contract.
  businesses that are certified by the City, there is more
  concern from the City, just to make sure that it's owned
4 by a minority as the main factor, in that, the minority
5 is working in the operation as a major contributor to
  the operation, so -- and also has put some financial
  interest in it. That seems to be the main concern.
  if you qualify for that, you become certified.
9 no regard for whether or not the subcontractors, that
  I'm aware of, are complying with the insurance
10
11 requirements that we're required to have with the
   contract, or that we would require from our own
12
13|
  subcontractors.
14
                 For example, the City of Houston requires
15 a certain level of liability, general liability.
16 require a certain amount of auto liability.
17 require a certain amount of, like, workman's comp
              So whose job is it to monitor that? Those
18 programs.
  subcontractors, minority subcontractors, are not
19|
20 required to submit those documents to us.
                                              That's a huge
21 problem.
22
                 The other risk factor is, who are these
            Who are their employees? Do they background
  people?
  check these employees? Are these employees Legal Work
24
25 Force?
          Do they do E-Verify?
                                 Who's -- who's gonna be
```

```
1 responsible if something happens?
 2
                 Then you have a problem with efficiency.
  Our business is very fast paced. We have seven days to
  accomplish the same work every week. And we have
  scheduling. We have to get these things scheduled a few
  days out. And when we have nonresponsive
  subcontractors, typically we would fire them.
  this case, we're beholden to the certified contractor
  that the City has certified.
10
            Okay. So that was a long answer. I want to go
11 back and kind of walk through it.
12
       Α.
            Okay.
13
            Disadvantages created by the program is what
14 we're talking about.
15
                 The first thing you told me is that you --
16 you believe, and you feel, that you are being
17 discriminated against as a white owner of a business
18 that is -- the vast majority of your business is
19 minority individuals.
20
       Α.
            Correct.
21
            How do you see that discrimination? What is
22 the discrimination?
23
            Well, the fact that I have to submit 11 percent
       Α.
24 of a contract, which is designed to help the same
25 people -- the people that I'm trying to help, I already
```

```
1 am helping, if that makes sense. Not helping, they work 2 hard for me.
```

- Q. Second thing you mentioned is a couple of risk factors associated with -- and as I understood you to say, and I'm gonna paraphrase your answers. Please correct me if I'm wrong. But I understand -- understood you to be saying if there's a risk in taking on a subcontractor that you don't know who may not be able to do the work, who may not have the proper insurance documents -- requirements -- to do the work, and none of that information goes to you. So you can't -- you can't independently verify any of those things. Is that -- is that fair?
- 14 A. Part of it.

- Q. Okay. What part of it did I miss?
- A. Well, the part of who's -- who's required to
 follow up on it. For example, let's say the City does
 this -- I don't know, but let's say the City says, "Hey,
 show us your insurance documents before you become
 certified." Okay. So they annually expire. And so
 whose responsibility is it to make sure that they're
 maintaining their insurance liabilities?
- Q. So I think you agree with me that it's not your responsibility, correct?
- 25 A. Correct.

- Q. And you don't know whether or not it is the City's responsibility?
 - A. I do not.

- Q. You and your companies don't play any particular role in -- or any role at all, in making the determination that these firms should be MBE certified, correct?
- 8 A. Correct.
- Q. All right. You don't know how they get on the City's list, but you're not making that decision?
- 11 A. Correct.
- Q. And efficiency, you mentioned that you're -you can't go out and fire one of these subcontractors
 like you might be able to otherwise, correct?
- A. We can't depend on them, right.
- Q. And that's the situation we talked about earlier, where you have to go out and do the work yourself, and then invoice the City for the work yourself, and the City pays you for the work, correct?
- A. Right. And that's why we made a decision to have our own forces. We don't -- you know, they're all employees, so that we have control over the scheduling and that kind of thing.
- Q. Okay. Did I miss any of the disadvantages that you see that are cause to you and cause to your

1 businesses by the City's program?

- 2 A. Well, on your -- on your rebuttal there, you --
- 3 you forgot the most important part, which is giving up
- 4 11 percent of the contract.
- Q. Right. And explain to me how that is a
- 6 disadvantage.
- 7 A. I can go do it with my own people.
- 8 Again, we talked about the efficiency of
- 9 it, the risk involved of using someone, you know. I
- 10 mean, would you hire somebody without having a thorough
- 11 interview with them and understanding, you know, what
- 12 their operations are?
- If I look down to the future and I say --
- 14 | let's say there's multiple City contracts that come out,
- 15 or multiple Harris County contracts that come out, and
- 16 now all of them require a 10 to 15 percent minority
- 17 participation. The problem -- the disadvantage that
- 18 that puts me in is the efficiency of, now instead of
- 19 having one subcontractor, minority subcontractor, that
- 20 does this particular contract for the City, I have one
- 21 over here; I have one over here; I have one over here; I
- 22 have one over here.
- The reason that is, is because these are
- 24 supposed to be small, disadvantaged businesses. So if I
- 25 have a contract on the north side of town, these con- --

```
1 this subcontractor that's doing this one contract is not
  gonna be able to -- it doesn't have the capacity to take
  care of that contract. So, I'm managing down the road,
  multiple minority subcontracts that I had no idea who
5
  these people are.
                 So, if you look at a $3 million business,
  eventually you have three to $400,000 of -- you have no
   idea -- you have no control over a lot of that.
9
            So there's a disadvantage associated with not
10 being able -- in your view -- to keep the work in-house,
11 and instead having to assign a percentage of the work
12 out to a subcontractor and assign a portion of your
13 profits to that subcontractor?
14
            Plus, the City program is metastasizing into
15 other city government entities. So, since that's my
16 primary market, my niche market, I'm very concerned that
17 the disadvantage that it could put me in, not only today
18 but over the years.
19
                 If all of my contracts require 10 percent,
  then I'm giving up, you know -- you know, several --
20 |
21 |
  several hundred thousand dollars a year to other people
22 I have no confidence in. That could, in effect, cost me
23 my future business and keep my employees employed.
            Have we -- have we missed, or not talked about,
24
       Ο.
```

25 any of the other disadvantages that you see caused by

```
1 the City's program?
```

- A. Not that I can think of right now.
- 3 Q. Going back to that paragraph 7, your
- 4 declarations references the MWSBE Program. That stands
- 5 for Minority Women and Small Business Enterprise
- 6 Program, right?
- 7 A. I believe so, yes.
- 8 Q. In your complaint, you tell me that you're not
- 9 challenging the "W". You're not challenging the Women
- 10 Business Enterprise Program. And you're not challenging
- 11 the "S", Small Business Enterprise Program; is that
- 12 correct?
- 13 A. Those are all -- those are all the same. Those
- 14 are all -- programs are the same. I'm not quite
- 15 understanding your question.
- 16 O. That's fair. Let's go back to Exhibit,
- 17 whatever it was 4 -- or 3, the complaint. And I'm on
- 18 page 5.
- 19 A. Of which one?
- 20 Q. Exhibit 3, the -- the lawsuit. And I'm on the
- 21 bottom of page 5 in paragraph 17.
- 22 A. Yes.
- 23 Q. And that -- that paragraph says, "Landscape
- 24 consultants and Metropolitan do not challenge the City's
- 25 preference program for either women-owned businesses or

```
1 small business enterprises." Is that a true statement?
            I don't recall -- I think that -- I think
 2
 3 what -- what we're saying here is that it's the City's
  preference to have those programs, not mine.
  understand that -- how -- that's confused to me a little
  bit.
 7
       Q.
            Okay.
                   Why --
8
            Let me retract that. I think what we're saying
       Α.
9 here is, I'm not challenging that you have a program.
10 I'm challenging the fact that I'm required to give 10
11 percent of my contract to them.
12
            Specifically with regards to minority
       Ο.
13
  subcontractors?
14
       Α.
            Yes.
15
                   Okay. Why -- why does Landscape, and
       0.
            Okay.
  why does Metropolitan, think the City's Minority
16
17 Business Enterprise Program is unconstitutional?
18
                 MS. WILCOX: Object to form. You can
19
  answer.
20
            Say that one more time.
       Α.
21
            (By Mr. Stephens) Why does Landscape and
22 | Metropolitan -- well, let's start with Landscape.
  does Landscape think the City's MBE Program is
23 |
24 unconstitutional?
```

Well, I think it violates my -- my right to

25

Α.

```
1 make decisions for my company in the -- in the way that
```

- 2 I think would be healthy for my company, to make it
- 3 successful. And that type of program, it competes with
- 4 that interest.
- Q. Does Metropolitan also think the City's program
- 6 is unconstitutional?
- 7 A. Yes.
 - O. And for the same reason?
- 9 A. Yes.

- 10 Q. Have Landscape or Metropolitan ever been
- 11 suspended from performing a City of Houston contract?
- 12 A. No.
- 13 Q. Have Landscape or Metropolitan ever had a City
- 14 of Houston contract canceled for failing to comply with
- 15 the terms of the contract?
- 16 A. No.
- 17 Q. Is it Landscape's position that it has made
- 18 good faith efforts to secure MBE participation on its
- 19 current contract?
- 20 A. Yes.
- 21 Q. And those are -- those are the efforts we've
- 22 discussed previously. Going out and finding X Scape
- 23 and --
- 24 A. Yes.
- 25 Q. Is there any reason Landscape would not be able

```
to continue to exercise good faith efforts in the future
  on City of Houston contracts?
 3
                 MS. WILCOX:
                             Object to form. Calls for
   speculation.
                You can answer.
5
            Again, it goes back to the efficiency issue.
6 Why should I have to do that?
                                 Sure.
                                         If, you know, I
  mean, we're a small business, in the sense we're trying
  to survive. And if there's a contract that comes out
  that requires that again, we know what we're getting
         We think it's wrong.
                                But we would -- we would
10 into.
11 make our good faith efforts to find one, secure one, and
12 make good faith effort that they can perform the
13 service, you know, basically -- solely for the -- to
14 keep the -- our employees employed, as best we can.
15
            (By Mr. Stephens) And in the event that, as it
       0.
  sounds like has happened on your current contract, your
17 | future MBE subcontractor ghosts you -- doesn't answer
18 your emails, doesn't show up to do the work -- what
19 would you do?
20
                              Object to form.
                 MS. WILCOX:
                                               Calls for
                 Go ahead.
21 |
  speculation.
22
            What -- what will I do? Perform the service on
23 my own with my own forces.
            (By Mr. Stephens) Okay.
24
                                     What exactly is it
       Ο.
  that Landscape, as a non MBE company, has to do to
```

```
1 secure a City of Houston contract that an MBE prime 2 contractor would not have to do?
```

- A. Again, I mean, I have no idea. It should be the same. I don't know that for a hundred percent. But the City of Houston contract is very complex. The bidding process is very complex, in the sense that there's a lot of -- a lot of detail that has to go into it.
- So, I'm assuming that if they were a prime minority-owned business, that they would follow the same things that we have to do to, you know, comply with the bid in order to be successful.
- Q. Is it your position that you as a -- and by
 "you," I mean Landscape and Metropolitan. Is it your
 position that you are competing on an unequal playing
 field with minority prime contractors?
- A. Can you re- -- I don't quite understand the gist of the under- -- underlying part of that question.

 19 Will you say it again?
- Q. Sure, I'll rephrase it. You're not a minority prime contractor. You're a -- you're a white-owned prime contractor for landscaping contracts.
- 23 A. Okay.
- Q. Is it your position that you're competing on an unequal playing field for City of Houston business with

```
1 minority prime contractors?
 2
       Α.
            Yes.
 3
            And how is that -- how is that?
       0.
       Α.
            Well, you know, not knowing the subcontractor
   -- the minority subcontractor. Not knowing, you know,
6 what they would price something at when we ask them to
  do some work. We -- we have to take that into
  consideration in our own pricing. So, yeah, I think
  that puts us at a disadvantage, because all the -- most
10 of the bids we do are low contract bids.
11
                 So, I've won bids barely by $500 a year,
  and I've lost them, you know, by 10,000 a year.
13 so it does put us at a disadvantage, because they are
14 being assisted, okay, by the City. You know, they don't
15 have to go out and do all the legwork that's required.
16 They're not required to come to the pre-bid meetings.
17 They're not required to -- there's -- they don't have
18 very much responsibility, other than waiting for a prime
19 contractor to call them. I'd be going off a little
20 differently, but that's part of the problem.
21
            Well, you're talking right now about the
22 |
  subcontractors --
23
            Right.
       Α.
24
            -- which don't have to come to the bid
25 meetings. Don't have to go out and find you; you have
```

```
1|to go out and find them.
```

- I'm specifically asking how you, as a 3 prime non-minority business, are treated differently from a minority prime business?
- Differently in what way? I'm not quite sure I 6 understand where you're coming from on that. I mean, if they're -- if they -- if that minority company does \$3 million a year, has 40 employees, and, you know, we 9 go out, and we have both the same quality services, and 10 we're in good faith -- we're in good standing with the 11|State of Texas, then there wouldn't be any, but I don't 12 know that.
- 13 Okay. So you told me you think you're 14 competing on an unequal playing field with minority 15 primes, and I'm just trying to figure out how that is.
- Α. I'm trying to understand what -- what your 16 17 basic question is first. Say that one more time, one 18 more time -- understand that.
- You were asked -- well, let me use the words 19 Ο. 20 your complaint uses. "The City's MBE program treats 21|businesses differently based on the race of their owners." That's what you tell me in your lawsuit.
- 23 Right. Α.
- Which businesses is the program treating 24 Ο. 25 differently? Presumably your business --

A. True.

- Q. -- and another prime contracting landscaping
- 3 business; is that correct?
- $4 \mid$ A. That's not what that says. I mean, it
- 5 basically says that it's my company. I have no idea
- 6 what other prime contractors do or perform. But it puts
- 7 us at a disadvantage, because there's no reason for us
- 8 to have to -- contractor, coming to an agreement with a
- 9 subcontractor, when we can do that work on our own. So
- 10 the disadvantage is that I have to give 10 percent to
- 11 another company, when my company is fully capable and
- 12 willing and able to do the work itself.
- 13 Q. So in your view, the disadvantage is not a
- 14 disadvantage compared to some other business. It's a
- 15 disadvantage compared to how much money you could have
- 16 made on the contract if you were doing it all yourself?
- 17 A. Fair enough.
- 18 Q. Okay.
- 19 A. Put that a different way. I'd like to
- 20 | interject that, is that if --
- 21 O. Let me ask the question so we have a clear
- 22 record.
- 23 A. Okay.
- 24 Q. Do you have something you would like to add to
- 25 your previous answer?

```
A. No, I'm good.
```

- Q. Okay. Is your complaint that a minority prime contractor can satisfy an MBE participation goal with their own performance, whereas you cannot?
- A. No. I didn't say -- I think if they're a prime, they should be -- they should be in the same standing that I'm in, whether they're a minority or not. I mean, if I'm a prime and they're a prime, then we're both primes.

What we're talking about, are -- are 10 11 trying to help small minority businesses get started, 12 whatever that means. And -- and try to assist them to 13 grow their business. And that's a direct competition to 'Cause if we all feed all the minorities all these jobs, 10 percent here, 10 percent here, I'm not the only one -- eventually, they compete with you head-to-head, 16 l 17 and then they're also minority certified. So when they 18 go for the contract, the next contract that comes out, 19 they're a prime. And they don't -- my understanding is they would not have to find a minority-owned 20 | 21 subcontractor.

- Q. Okay. And what is that understanding based on?
- 23 A. Common sense.
- 24 Q. Okay.

22

25 A. And just not --

```
1 (Reporter clarification.)
2 A. Just not understanding the program, the City's
```

- program, completely.
- Q. Do you -- do you intend to continue to grow 5 Landscape and Metropolitan's business?
- 6 A. Yes.
- Q. Okay. Do you intend to continue to keep working for Landscape and Metropolitan in the future?
- 9 A. Yes.
- 10 Q. Do you have any plans to retire?
- 11 A. Nah, I don't think you can ever retire when you
- 12 own a business, but -- you know -- family-owned
- 13 business -- no, not really, unfortunately.
- Q. How do you plan to continue to grow Landscape's business?
- 16 A. Hopefully, by getting rid of these programs
- 17 would help. I mean, especially as they metastasize
- 18 throughout the City. I mean, right there, you know --
- 19 you know, most companies try to grow, you know, 10 --
- 20 5 -- 10 -- 15 percent a year. But now we have a 10
- 21 percent burden on top of that. So, now we have to grow
- 22 25 percent a year to maintain, you know, a growth
- 23 pattern that, you know, would be -- would be nice to
- 24 have. I mean, it's -- it's kind a tie in your hands.
- 25 10 percent -- you're out of the gate in 10 percent. So,

```
1 first you have to give up 10 percent, and then you have
 2 to grow it 20 percent -- or 11 percent, I'm sorry.
 3 keep saying 10, but I'm referring to minority program
   requirements.
 5
       Ο.
            I'm showing you what I'm marking as Exhibit 5.
   This is just a disastrous --
 7
            That was me 20 years ago.
       Α.
            -- printout, so please ignore all the stuff at
 8
   the top of each page.
                 But this is -- this is an article that
10
11 |
   summarizes an interview that you gave to -- that you
   appeared to have given to some publication. Does that
12
13
   seem right?
14
                 (Exhibit 5 marked.)
15
            Yes.
       Α.
16
            Okay.
       Q.
17
            Yeah.
                   Uh-huh.
                            Yes.
       Α.
18
            Do you recall giving this kind of an interview?
            To a publication specifically, no.
19
       Α.
20 this -- this looks like communication between myself and
21 \mid my attorneys that -- that worked with the publication.
22
       0.
            I -- I only really bring it up just to ask
   about how, in this article you talk about your -- your
24 daughter is not particularly interested in the business,
25 your son is. Your son doesn't want to sell it.
```

```
that correct?
```

- A. Yes.
- 3 Q. Okay. And you just told me you have no plans
- 4 of retiring. I assume you have no plans on turning the
- 5 business over to your son at any point; you intend to
- 6 continue to own it?
- 7 A. I mean, he'll take on more and more
- 8 responsibility, but not at this point --
- 9 Q. Okay.
- 10 A. -- not at this time.
- 11 Q. Okay. Okay. In the last two years, Landscape
- 12 has successfully bid on and been awarded government
- 13 contracts, including MBE participation goals, right?
- 14 A. Yes.
- 15 O. And that includes more contracts -- it includes
- 16 the City of Houston contract, and it includes some of
- 17 the other contracts we talked about, like the Harris
- 18 County contracts?
- 19 A. Yes.
- 20 Q. Do you intend to continue to bid on those kinds
- 21 of contracts?
- 22 A. I have no choice in a lot -- in a lot of cases,
- 23 because it's not like business is falling off the trees.
- 24 So, you know, you have to make decisions. If you have
- 25 40 employees, 45 employees, and you see where, you know,

```
1 you have to fill their schedules; sure I would,
  begrudgingly.
 3
            One moment. I'm just going over my notes.
       Ο.
  Thank you, sir. I don't have any more questions for
  you, unless your attorney asks some questions and I have
   to follow up on.
                     Mr. Sileo may have some questions.
 7
                 MR. STEPHENS: I'll pass the witness then.
8
                 MS. WILCOX: Can we just clarify because
9 Midtown didn't notice a deposition. Is this gonna be in
10 his individual capacity, or what are we doing?
11
                 MR. SILEO: Well, the notice was for
12 Mr. Thompson individually and also in his corporate
13 capacity. And I'm a party of the case, so I get to
14 depose him in his individual and in his corporate
15 capacity as the notice stated.
16
                              Right. I'm sure it's a
                 MS. WILCOX:
17 different party.
                    I mean, I'll allow it. But -- so
18 you're planning to take his individual --
19
                 MR. SILEO:
                             Yes.
                 MS. WILCOX: -- both individual and --
20
21
  okay.
22
                 (Cross-talk.)
23
                 MR. SILEO: Yes. You ready, sir?
24
                 THE WITNESS:
                               Sure.
                 THE REPORTER: Hold on.
25
                                          Time out.
```

```
1
                 (Reporter clarification.)
 2
                           EXAMINATION
  BY MR. SILEO:
       Ο.
            So, my name is Brett Sileo, and I'm the
   attorney representing Midtown Management District.
                                                         Do
  you understand that, sir?
 7
            Yes.
       Α.
                  So, first I just want to clarify the
 8
       0.
            Okay.
  involvement that Landscape, and then that Metropolitan
10 has had with Midtown Management District. Has Landscape
11 ever done any work for Midtown?
12
                 It's been under Metropolitan Landscape
       Α.
13 | Management.
            Did Landscape ever make any bid to do any work
14
   for Midtown?
16
                 Wouldn't have been necessary.
       Α.
            No.
17
            Okay. And that's because the work that your
   companies were doing, Metropolitan was handling that
18|
19 work with Midtown, so there was no need for Landscape to
20 also get involved.
                       Is that basically why?
            Well, they're basically one in the same.
21
22 mean, the two companies are one in the same.
23
       Q.
            Okay.
            I mean, they share employees.
24
                                            They share
25 resources, things of that nature.
```

```
Was Metropolitan working under contract with
1
       Ο.
  Midtown at the time that you bought the business?
 3
       Α.
            Yes.
 4
       0.
                   Tell me about the history of
  Metropolitan's work for Midtown.
6
            It goes back a long, long ways.
                                              It's changed
                    Again you're asking me to go back, you
  over the years.
  know, 15 to 18, 20 years. But that was one of the
  contracts that the previous -- the seller of the
10 business had at the time we acquired -- we purchased the
11 |
  company.
                 And we -- we had maintained that contract
12
13 for -- I'm not sure if it was the exact same contract or
14 the same work over those years. But we had maintained
  that contract, on and off, until -- we still do work for
16 Midtown, so up to today.
            Okay. Who did you buy that company from?
17
       Q.
18
            The individual or the company itself?
       Α.
19
            Well, both really.
       0.
20
            A guy by the name of Wes Dryden.
       Α.
            And is Metropolitan performing work for Midtown
21
       0.
22
   today?
23
       Α.
            Yes.
            What is the scope of work under the current
24
       Q.
25
  contract?
```

- Well, it's much smaller than it's ever been, Α. but we maintain Baldwin Park and Glover Park.
- Did you bid for that contract at the same time that you did for the Field Maintenance Services Project?
- Α. I believe so. There were three -- there were three bids, yes, and that was the one that we were awarded recently.
 - What were the three bids? 0.

5

8

- Well, one was Field Maintenance. Α. And then it 10 was -- there was -- it was Field Maintenance, which is the one that we had for many, many years, on and off. 12 And then Glover Parks, we've had for many years, on and And I don't remember the third one, off the top of 14 my head. But there were three of them that came out at the same time.
- So, for the Field Maintenance Services, you said you had that contract on and off. Can you tell me about what years Metropolitan performed those services? 18
- Well, out of the 18 years since I've owned the 19 Α. 20 business, we've probably had it an equivalent of about 21|12 years, on and off. I can't tell you exactly.
- 22 Like, what happens is -- is you have a 23 bid, and if you keep it for a couple of years, they 24 rebid it, and somebody else comes in and goes lower, or 25 whatever, gets the contract. But over that 18-year

```
1 span, we probably -- we had that contract for probably 2 12 to 14 years of that 18.
```

- Q. Okay. And what about for the -- for the Park contract?
 - A. About the same. Probably about the same.
- Q. So right now your company is performing the landscape services for Baldwin Park and Glover Park?
- A. Yes.

5

6

- 9 Q. Okay. For the Field Maintenance Services
 10 contract, that's the one that you did not get the
 11 current bid, correct?
- 12 A. The most recent current bid, yes.
- 13 Q. What was the scope of work under that contract?
- 14 A. Well, the scope of work was that the contractor
- 15 was to provide eight, full-time employees, working
- 16 Monday through Friday in the normal work hours. We were
- 17 responsible for maintaining the entire Midtown District,
- 18 other than the parks. And there might have been
- 19 something else that was separate, you know, including
- 20 trimming, maintenance, bed maintenance for the District.
- 21 Q. Can you tell me what injury you believe
- 22 | Metropolitan suffered because of Midtown's Minority
- 23 Women and Disadvantaged Business Program?
- 24 A. Oh, yeah. I mean, you know, we lost the last
- 25 contract because of it. We lost the next opportunity to

```
1 keep doing the work because of the program.
```

- 2 Q. Okay. Do you intend to bid for that Field
- 3 Services Project in the future, if it comes up for bid
- 4 aqain?
- 5 A. Yes, of course. Depending on the -- the
- 6 minority programs in that.
- 7 Q. Okay. Was the same Minority, Women, and
- 8 Disadvantaged Business Program for Midtown applied to
- 9 the contract for Baldwin and Glover Park?
- 10 A. I think so. I believe so.
- 11 Q. And then Metropolitan was awarded that contract
- 12 even under that program, correct?
- 13 A. Yes.
- 14 Q. What do you understand to be the way that
- 15 | Midtown's Minority, Women, Disadvantaged Business
- 16 Program operates?
- 17 A. Well, it's different than the City's. There
- 18 are -- I guess there's a factoring that they use. It's
- 19 a point system that is weighed against all the other
- 20 competitors. And you have price. You have reputation,
- 21 minority contract, if you're a minority. And I believe
- 22 there was one other. But the minority aspect of the --
- 23 of the bid gives them a 10 percent advantage before
- 24 anybody else comes in to bid on that, and that's the
- 25 disadvantage.

- 1 Is it your understanding that that same policy Ο. 2 has been in effect during the entire time that you have 3 been bidding on work for Midtown, or do you think it's changed over the years?
- There's been different variations over the Α. But, again, we take that into consideration when 7 we -- when we price it. You know, it's a valuable -it's a valuable contract to our company because it employes, you know, our eight people full time. 10 there's a risk of losing it. Where do you put these 11 | eight people if you lose it?
- 12 And so, we would take those things into 13 consideration. Like, how do we make up that 10 percent 14 disadvantage that we have? And there's very little ways 15 to do that, other than your price. Because we had the 16 reputation. We've never been fired. We always provided 17 good service for Midtown.
- 18 What about Landscape? What injury did 19 Landscape suffer as a result of Midtown's Minority, 20 Disadvantaged, Business Woman (sic) policy?
- Landscape, not in itself, but as the collective 21 22 businesses, they're one in the same.
- 23 So you're not contending Landscape had a Q. separate injury from Metropolitan as a result of 25 | Midtown's policy?

- A. Well, I mean, if you're connected. If your two arms are connected and you get one cut off, I guess that's a problem.
- Q. Did Landscape ever intend to make any bids with Midtown for projects?
- A. There was no need to, since Metropolitan was the lead on that particular contract.
- Q. So for the contract that you have now with Midtown, who is your company's contact person with Midtown?
- 11 A. There's different people. But that would be
 12 something that my son, basically, deals directly with -13 the general manager deals directly with.
- 14 Q. And that's Jeremy Thompson?
- 15 A. Yes. He's very well known there.
- Q. Who prepared the bid for the Field Manages -Field Maintenance Services and for the Park Project in
 2022?
- 19 A. Jeremy Thompson, myself and Lindsey Thompson.
- Q. Okay. How were you aware that those two contracts were coming up to bid?
- 22 A. How am I aware?
- Q. How did you learn that, hey, the Midtown is going out for bids for these two landscaping contracts?
- A. I think it's a public notification. And, in

```
1 the contacts that we have, we would be told that, you
```

- 2 know, hey, this is coming up for bid. Or -- or we know
- 3 that they're coming up for bid from the messages we hear
- 4 from the board of directors that, you know, they're
- 5 gonna put it out for bid. It's on the -- word on the
- 6 street --
- 7 Q. Okay. So this is -- you understand the time
- 8 period for this? The bids were out. The notices were
- 9 published in October of 2022, and then your bid was in
- 10 November of 2022. Does that sound about right to you?
- 11 A. Sounds about right, yeah.
- 12 Q. Was Metropolitan working on current projects in
- 13 the Fall of 2022 for Midtown?
- 14 A. Well, we had the contract. We were operating
- 15 under that contract.
- 16 O. Did you have both, the Field Maintenance
- 17 Services contract and the Park contract, in 2022?
- 18 A. I believe so.
- 19 Q. What was your understanding about what you
- 20 would have to show to be certified as a minority or
- 21 woman or disadvantaged business to qualify for Midtown's
- 22 policy?
- 23 A. Well, my understanding that the City of Houston
- 24 Certified Program was acceptable. And then, I think
- 25 there was a couple of other ones; Women's Business

```
There was probably two or three that would
1 Association.
  have sufficed. Or maybe the HUB -- HUB from the State
  of Texas, but I can't remember exactly.
 4
                 MR. SILEO:
                             Okay.
                                    Is our next Exhibit 5
  or is it 6?
 6
                 THE REPORTER:
 7
                                    There's -- it should be
                 MR. SILEO: Okay.
  as MMD230. It starts with that. Can you make that
  Exhibit 6, please?
                       I'm sorry.
                                   I told you the wrong
10 number.
            It's 242.
                       I'm sorry.
                                   I didn't turn the page
11 here.
12
                 (Exhibit 6 marked.)
13
            (By Mr. Sileo) Mr. Thompson, we just marked
14 Exhibit Number 6, documents that were Bates numbered
15 MMD242 through 254.
16
                 MS. WILCOX: Is that the only copy you
17 have?
18
                 MR. SILEO:
                             No.
                                  I have --
19
                             Can I get one for me too?
                 MS. WILCOX:
20
            (By Mr. Sileo) All right.
                                       So Exhibit Number 6,
  at the top it says, "Midtown Management District
  Invitation To Bid Field Maintenance Services Project."
23 Do you recognize that document?
24
       Α.
            Yes.
            And, basically, can you tell me what this is?
25
       Q.
```

This is an Invitation to Bid for Field 1 Α. Maintenance Service work for the Midtown Management District, which is -- this is the work that we had been doing, on and off, for the last 14 years or so. 5 Ο. All right. And is this the Invitation To Bid for the project that you were not awarded, about which you complain in this lawsuit? 8 Α. Yes. All right. So you understood though, from the language in this Invitation To Bid, that the District did have a program for minority women and disadvantaged Did you -- did you look on page 4 of this 12 businesses. 13 document? 14 Α. Yes. 15 Do you see in the section "Participation 0. Okay. Of Minority, Women, and Disadvantaged Business Enterprises" at the top --17 18 Α. Yes. The last sentence of that paragraph says "MWDBE 19 Ο. 20 firms must be certified by the City of Houston, Houston 21 Minority Business Council and/or The Houston Women's 22 Business Council. Proof of such certification should be included with the response." 23 | 24 All right. So you understood there was

25 three ways to get certified under the MWDBE Program for

```
1 | Midtown?
       Α.
            Yes.
 3
                   Did your -- okay. Earlier you talked in
            Okay.
  your testimony about your company's trying to get
   certified by the City of Houston and then decided not to
   go forward with that, correct?
 7
       Α.
            Correct.
                   And was that both, for Metropolitan and
 8
       0.
            Okay.
   for Landscape?
10
                  They're one in the same, yes.
       Α.
            Yes.
11
                   And did you make any effort to get
       Ο.
            Okay.
   certified by the Houston Minority Business Council?
13
       Α.
            No.
14
            What about the Houston Women's Business
       Ο.
   Council?
16
       Α.
            No.
17
            Do you know what the criteria would be to get
18 certified as a woman-owned business by the Houston
19 Women's Business Council would be?
20
       Α.
            No.
21
            You never looked into that?
       Ο.
22
       Α.
            No.
23
       Q.
            Okay.
24
                 MR. SILEO:
                              I want to look -- mark the
25 next Exhibit Number 7. It should be MMD229.
```

```
1
                 (Exhibit 7 marked.)
 2
            (By Mr. Sileo) Mr. Thompson, at the top of that
  document it says, "Request to Clarify Bid Form." Do you
  recognize that document?
 5
       Α.
            Yes.
            What is your understanding of what this
       Ο.
  document is?
            Whether you're a minority, woman-owned, or
8
       Α.
  disadvantaged business enterprise, City of Houston.
            It says that the contact name at the bottom is
10
11 |
  Theresa Thompson. So, that's your wife who is the --
12 also the owner of Metropolitan?
13
       Α.
            Yes.
14
            Is that her signature there?
       Ο.
15
       Α.
            Yes.
                   How was it communicated to you that you
16
            Okay.
17 needed to sign and return this Request to Clarify Bid
18 Form?
            I believe it was just part of the bid packet.
19
20
                   So do you see where it says,
            Okay.
21 |
   "Clarification I: Clarify whether your company is a
  Minority, Women, or Disadvantaged Business Enterprise
23
   (MWDBE) certified by the City of Houston, Houston
24 Minority Business Council, and/or the Houston Women's
25 | Business Council." Do you see that you check yes?
```

```
A. Yes.
```

- Q. Okay. Why did your company check, or X, yes on
- 3 this document?

- 4 A. Well, it says, "Note: If yes, please attach
- 5 certificate of City of Houston Minority Council." And
- 6 we put a note on there that says, "Metropolitan
- 7 Landscape has always been owned at 51 percent by Theresa
- 8 Thompson. Metropolitan has been HUB certified by the
- 9 State of Texas. And Metropolitan does not have one of
- 10 the three certificates requested."
- 11 Q. So when you checked yes, saying that you've
- 12 been certified by one of those three different entities,
- 13 that actually wasn't correct, was it?
- 14 A. Not -- not -- not in how you're looking at it,
- 15 no.
- 16 Q. Okay. Why didn't your company, either one,
- 17 Landscape or Metropolitan, pursue certification with the
- 18 Houston Women's Business Council if the company is
- 19 51 percent owned by Ms. Thompson?
- 20 A. Well, I think it's because of the requirements
- 21 that they have. We didn't investigate it, but we
- 22 assumed it would be pretty similar to the City's
- 23 program.
- 24 Q. Okay. But you don't know that. You were just
- 25 assuming then, correct?

- A. Correct.
- 2 Q. You never reached out to the Houston Women's
- 3 Business Council to see what their requirements would
- 4|be, did you?

- 5 A. No.
- 6 Q. Okay. And so in this statement that you made
- 7 on this -- or, I guess, that your wife signed to the
- 8 Request to Clarify Bid Form, it says that Metropolitan
- 9 has always been owned at 50 (sic) percent by Theresa M.
- 10 Thompson. But earlier you said it was 50/50, so which
- 11 one is correct?
- 12 A. I could have -- I could have made a mistake
- 13 there. I believe that when we -- at one time were
- 14 certified with the Houston -- with the Texas HUB
- 15 Program, that in order to be certified for them, we had
- 16 to list her as 51 percent ownership. So we were HUB
- 17 certified for many years. And then when that ended, we
- 18 decided not to renew it.
- 19 Q. Okay. What happened with the Texas HUB
- 20 | Certified Program then?
- 21 A. Just expired, you know, many years ago.
- 22 Q. What were the requirements to get certified by
- 23 the Texas program?
- 24 A. I can't remember.
- 25 Q. Okay. Do you have any --

```
1
            But we did have a certification. We did get
       Α.
  certified for, like, a three to five-year period.
 3
            Okay.
                   But you're telling now that that's
   expired because that program has gone out?
5
       Α.
            Yeah.
 6
                   Do you have any documents to show what
       Ο.
            Okav.
  percentage ownership you have in either company compared
  to your wife?
9
                   I'm sure we do somewhere.
       Α.
            Sure.
                                               I'm not
10 exactly sure where it is.
11
            Okay. Do you know what kind of documents those
       Ο.
12 would be?
13
            I'm sure it would be a State filing of some
14 kind.
15
                             Okay. And then I want to go
                 MR. SILEO:
16 to the next Exhibit 8. This is MMD70. Did I give that
17 to you?
18
                 THE REPORTER: Hold on.
19
                 (Exhibit 8 marked.)
20
                 MR. SILEO: It's 70 through 89.
21
            (By Mr. Sileo) And this document we marked as
22 Exhibit Number 8, it says -- it has Metropolitan
23 Landscape Management's logo. And it says it's
24 | "Invitation to Bid Field Maintenance Service Project."
25 Do you recognize this document?
```

- A. Yes. It looks like our response, yes.
- 2 Q. (By Mr. Sileo) Okay. Can you tell me briefly
- 3 what this is?

- A. What this document is?
- $5 \mid Q$. Yes.
- 6 A. This is our response to the Field Maintenance
- 7 | Services Project Bid. I'm sure we use the same type of
- 8 documents for the other bids that were outside the
- 9 Parks.
- 10 Q. So this is basically what you turned in to
- 11 | Midtown to say, "Hey, we're bidding on the job. We want
- 12 this contract to do the Field Maintenance Services
- 13 Project"?
- 14 A. Sure.
- 15 Q. Okay. So you have a -- on the second page,
- 16 which is MMD71, you have a bid price and then you have
- 17 the supplemental bid prices. Do you remember what the
- 18 -- why there's a supplemental bid, or what that was
- 19 supposed to be for?
- 20 A. Well, it says here that it's for special events
- 21 for the weekends. So, occasionally, we would get a call
- 22 from our contact there that they were having a special
- 23 event at one of the parks, and they wanted to have
- 24 laborers out there to clean up or do some work. So,
- 25 those were the rates outside of the normal.

1 Okay. So just below that on this page, it has Ο. 2 a section about the MWDBE status. Is your company a 3 Minority, Women, or Disadvantaged Business Enterprise certified by the City of Houston, Houston Minority Business Council, and/or the Houston Women's Business Council. And what did you check there? Α. We checked no. So I'm still kind of wondering how that 8 0. Okay. 9 request for bid clarification ended up getting drafted, 10 if you already checked no to say, no, we're not a 11 certified minority or woman-owned business? 12 I really don't have any idea how that could Α. 13 have happened, but it was obviously confused. 14 Okav. Who -- well, so, obviously, your wife 15 was the one who handled filling out that clarification 16 form cause her signature is on it. 17 Right. Α. 18 So, do you know who would have Correct? 19 prepared this page that we're looking at right now in 20 Exhibit 8, that's MMD71, that checked no? 21 Yeah. I think that might have -- that's

25 remember exactly.

But I'm not a hundred percent.

probably -- that was probably me.

Okay.

23

24

Q.

I can't

- Q. Okay. Was there anything out of the routine with your submission for this bid, compared to the other projects you've bid on for Midtown Management?
 - A. Could you say that again?
- Q. Was there anything out of the routine in the way you prepared this bid compared to the other projects that you've submitted bids for, for Midtown Management District?
 - A. Not that I can think of.
- Q. Okay. Was similar materials turned in for your bid for the Park Maintenance Project?
- 12 A. I think so. I think they were standalone, and
 13 each had individual packages, so we probably just copied
 14 that in for that.
- Q. Okay. And you just -- obviously, you'd have a different bid price because it's a different project.
- 17 A. Correct.

- 18 Q. Okay. Let me look -- look back at Exhibit
- 19 Number 3, which is your complaint.
- 20 A. Exhibit Number 3?
- 21 O. Yeah. And give me just a second here to --
- 22 A. Okay.
- Q. And if we can go down to Page 10, because
- 24 that's where you start talking about the Midtown
- 25 | Management District separately from the City of Houston.

```
A. Okay.
```

- 2 Q. So, in paragraph 36 in your complaint, it says,
- 3 | "Midtown Management District also communicates its MWDBE
- 4 policy through its published criteria for evaluating
- 5 bids."

- 6 Were you aware of what criteria was going
- 7 to be used to evaluate your bid --
- 8 A. Absolutely.
- 9 Q. -- at the time you submitted it?
- 10 A. Absolutely.
- 11 Q. Okay. And how do you feel that the bidding
- 12 criteria put your company at a disadvantage, either
- 13 Landscape or Metropolitan?
- 14 A. Okay. Well, let's go to -- let's go to the
- 15 Field Maintenance Project on Exhibit 6, page 4. It's
- 16 where it shows you evaluation criteria.
- 17 Q. Okay.
- 18 A. All right. So, we've had this contract on and
- 19 off, many, many years. And this is the same type of bid
- 20 that we've always submitted -- similar. I'm not sure if
- 21 this point system was always around, but in this
- 22 particular case it is.
- 23 And so, the criteria say Financial
- 24 Consideration is worth 50 points. Organizational
- 25 Qualifications and References are 25 points. The

```
1 Proposed Approach is 15 points. And Minority Women
  Disadvantaged Business Enterprises automatically get 10
  points starting out. So that puts me at a 10 percent
  disadvantage on the points system.
5
                 When we got the bid results, we won on
6 Financial Consideration, which is a low-bid contract,
  which should be the primary objective, which it is
  because it's weighted so heavily. Organizational
  Qualifications and References.
                                   I'm sure we scored high
             I was a little surprised at some of the other
10 on that.
11 ones that Midtown had very little working relationship
12 with scored as high as that. And the Proposed Approach,
  I'm sure we scored high on that because we'd had the
  contract on and off, and very little problems with the
  contract over the 15 -- 18 years we've had it, on and
16 off.
                 So, right -- so when this was considered,
17
18 we had to consider the -- the largeness of the contract
19 and how it was part of our business, eight employees.
20 We had to take -- we took the pricing down in order to
21 |
  compensate for that. But we lost the bid because we got
  no points for the Minority Program.
23
           Your company, in fact, was not the lowest
       Q.
24 bidder on the project, was it?
                                   If you look in the
  complaint, there's a bid chart that was included in your
```

```
complaint.
1
 2
            Yeah, I can't remember if we were the low --
 3
            Okay. Can you look there in the complaint?
       Q.
 4
       Α.
            Where is it?
 5
       Q.
            It's that chart that is just below --
 6
       Α.
            In the same exhibit?
 7
            Right.
       Q.
                              No. He's in Exhibit 3 now.
8
                 MS. WILCOX:
                 THE WITNESS:
9
                               I'm sorry?
10
                 MS. WILCOX: Back to Exhibit 3.
11
            (By Mr. Sileo) Oh, I'm sorry, yeah.
12 We're back to Exhibit 3. It's on page 12.
13
            Okay.
                   Let me see.
14
                 MR. STEPHENS:
                                Brett, I'll say, when I --
15 when I printed this out, I didn't print any of the
16 exhibits.
17
                 MS. WILCOX: -- it's in it.
18
                 MR. SILEO:
                             It's -- it's not - it's --
19 it's in there. Actually, you know what? Part of that
                     I'll just make this Exhibit Number 9.
20 was blacked out.
21 Exhibit 9 is Bates labeled MMD001.
22
                 MS. WILCOX: It's okay. We're going to
23 give you another copy.
24
                 (Exhibit 9 marked.)
25
            (By Mr. Sileo) Exhibit 9 is Bates labeled
       Q.
```

```
So, do you recognize that as the Midtown
1 MMD001.
  Management District's bid tabulation for the Field
  Management -- Field Maintenance Services Project?
       Α.
            Yes.
 5
                 THE VIDEOGRAPHER:
                                    Your mic is off,
  please.
            Thank you.
            (By Mr. Sileo) All right. How did you obtain
       0.
   this document?
9
            It was requested through our con- -- one of our
  contacts that provide us with the bid tabs, or it was
11 |
  sent out.
              I can't remember exactly.
            Do you see under financial consideration that
12
13 Four Eleven, LLC scored 50 points and Metropolitan
14 scored 46.14?
15
       Α.
            Okay.
16
            All right. So does that tell you that
17 Metropolitan was not the lowest bidder, just on the pure
18 financial part?
19
            If that's the only consideration, yes.
       Α.
20
            Okay.
                   All right.
       Ο.
            If that's truly the only consideration, yeah.
21
22
            And then you can see that y'all scored 84.98
       Ο.
23 points under this column, and that SMC Landscape
24 Services ended up with 87.68?
```

Α.

Uh-huh.

```
1
                   That's a yes?
       Ο.
            Okay.
 2
            Say that one more time.
 3
            Is that a yes? Because you said "uh-huh" and
       0.
   the court reporter --
 5
       Α.
            Oh, yes.
 6
            -- can't really --
       Ο.
 7
       Α.
            Yes.
 8
            -- get that down --
       Ο.
 9
       Α.
            Okay, yes.
            -- without words.
10
       Q.
11
                         So, it's your understanding that
   SMC Landscape Services is now performing the work under
13
   this contract?
14
            I didn't know that, specifically.
15
            Okay. Are you familiar with their work?
       0.
16
            I've heard of them.
       Α.
17
            Okay. Have you ever used them as a
   subcontractor on any of your projects?
18|
19
            No, not that I'm aware of.
       Α.
            All right. How about Four Eleven, LLC? Have
20
21 you ever used them as a subcontractor on any of your
22 |
   company's projects?
23
            No.
       Α.
24
            What about SV Multi-Services, LLC?
       Q.
25
       Α.
            No, not that I'm aware of.
```

```
1
                   You said you had eight employees working
       Ο.
                    Was that eight on the Field Maintenance
  on the project.
  Service Projects alone, or did that include the Park
  Project as well?
            That would be the Field Maintenance.
5
 6
                   How many employees do you have currently
       Ο.
  working on the project for Baldwin and Glover Parks for
  Midtown?
9
            I think there's probably a crew of two or three
       Α.
  that go there when the services are needed.
11
            Okay.
       0.
12
            But it's -- it's -- they're not -- they're not
   that time-consuming.
14
            Okav.
                   Looking back at Exhibit Number 3, which
       Ο.
  is your complaint, back on page 11. Okay. Paragraph
  38, you say, "Midtown Management District did not
16
17 conduct a market study to support its policy that awards
18 points based on the race of a business's owner."
                 What kind of study do you believe that
19
20 Midtown should have done?
21
                              Object to form.
                 MS. WILCOX:
22
  answer.
23
            I'm not sure I'm understanding your question.
       Α.
            (By Mr. Sileo) Okay. So there's a sentence in
24
       Q.
```

25 here --

```
A. Yeah.
```

- -- paragraph 38 that says, "Midtown Management 3 District did not conduct a market study to support its policy that awards points based on the race of a 5 business's owner." 6 Okav. Why was that important for you to allege in your complaint? Well, because I would think that --8 Α. 9 MS. WILCOX: Object to form. Go ahead. 10 I -- I would expect that if -- if it was 11 necessary to have that high of a weight for a contract 12 for a minority business ownership, then, you know, 13 what -- what -- what did the study -- what study supported that, basically?
- Q. (By Mr. Sileo) Okay. So let's go down to
 paragraph 40. You say, "Plaintiffs are majority-owned
 by individuals who cannot qualify as minority-owned and
 cannot qualify for a W -- I'm sorry -- for a MWDBE
 preference. Plaintiffs cannot be certified as a MBE or
 WBE by the City." Okay. But you didn't say whether or
 not either one of your companies could be certified by
 the Houston Women's Business Council. Why did you leave
 that off of your complaint?
 - A. I'm not sure why that was left of.
- 25 Q. Okay. And, in fact, you don't know whether or

```
1 not your companies could be certified by the Houston
  Women's Business Council, do you?
 3
            I'm pretty sure we couldn't be.
       0.
            But you don't know that for a fact?
 5
       Α.
            I do not know that for a fact.
                                Did you say, "I'm pretty
                 THE REPORTER:
  sure we couldn't be"?
8
            I don't know that we could qualify, yes. I
       Α.
9 mean, isn't the point of this thing to help a company
10 that's small to grow its business.
                                       So a lot of these
11 programs, not only do you have to be a female owner,
  they're all basically the same. You have to be able to
12
13 show that you're operating the business -- the female or
  the minority is operating the majority of the business,
15 has a financial interest in it, and only does so much
16 revenue per year.
17
                 So, I think it's -- in this case, it would
18 be a combination of, you know, the financial -- well,
19 not the financial, but, more along, the size of the
20 company would not qualify.
21
            Do you believe that minority-owned businesses,
  landscaping companies in particular, have been
23 historically disadvantaged in the contracting process?
24
       Α.
            No.
25
            Do you believe women-owned businesses have been
```

Q.

```
1 historically disadvantaged in the contracting process?
 2
            In the con- -- what contracting process?
 3
            Well, in land- -- in the landscaping. Women in
       0.
   the landscaping business --
 5
       Α.
            No.
            -- do you think women-owned businesses have
 6
  been historically disadvantaged in contracting?
                 (Cross-talk.)
8
9
                 MS. WILCOX: Object to form, but go ahead.
                         I know some female-owned
10
            Not at all.
  landscaping businesses that are twice -- three times as
11 |
12|big as me. So, they can kick my butt on a program like
13 this.
14
            (By Mr. Sileo) Do you think small businesses
15 have been historically disadvantaged in contracting with
  the government, focusing specifically on landscaping
16
17
  companies?
18
                 MS. WILCOX:
                              Object to form.
19
            In which way? What do you mean?
       Α.
20
            (By Mr. Sileo) Well, in -- in any way.
  think it's been more difficult for small businesses to
21 |
22 |
  get contracts for landscaping with the government than
   larger landscaping companies?
23 |
24
                 I think landscaping is not rocket science,
       Α.
            No.
          So, it's -- it's not a complicated business.
25
  okay.
```

```
1 It's a matter of doing the work that everybody else has
                Figuring out how much the costs are and
  been doing.
  making a bid and following the rules in the programs.
 4
       Q.
            Okay.
            I don't think so.
 6
            So what damages is Landscape and Metropolitan
   seeking from Midtown Management District in this
   lawsuit?
 8
 9
                 MS. WILCOX:
                               Objection. Calls for a legal
10
   conclusion.
11
                 (Court reporter clarification.)
            (By Mr. Sileo) Well, let me just confirm.
12
       Ο.
                                                         You
   and your companies are not seeking monetary damages from
14 | Midtown Management District; is that right?
15
            That's correct.
       Α.
                   What do you want the Court to do if you
16
            Okay.
   successfully prevail on your claims?
17|
18
            I want this type of program eliminated.
       Α.
19 don't think -- I don't think it's necessary to have --
20 to give one set, a group of people, an advantage over
   another group.
21 |
22
       0.
            Is your issue with the way this program is
   implemented or the -- the details of the policy Midtown
23 |
24 has, or is it having any policy at all that gives any
25 preference to minorities or women-owned businesses?
```

```
1
                             Object to form. Go ahead.
                 MS. WILCOX:
            Well, I think that -- I mean, if you don't have
 2
  a study supporting the fact that that's needed, then why
                So, yeah. My -- my thing is to get rid of
  is it there?
  the policy.
                I don't think you need a policy, 'cause I
  don't believe there is discrimination.
                                           I compete with
  all -- all types of companies. Some that are small
  business, some that are owned by women, some that are
  owned by, you know, other minorities. And it's not a
10 complicated business in that sense.
                                        It requires a lot
11 of work, as far as, on-the-ground work, and you have to
12 be able to comply with the contract requirements, which
13 are not that difficult.
14
            (By Mr. Sileo) Okay.
       Ο.
15
            So you're giving an advantage to people that
16 don't necessarily need one.
17
            Okay. So, I wanted to clarify. So, am I
18 correct in saying you want the Court to end the policy,
19 not to reform or change it; is that right?
20
       Α.
            Correct.
21
                  Let me look at -- what are we on, Number
22
  10 now?
23
                 THE REPORTER:
                                Yes.
24
                 (Exhibit 10 marked.)
25
            (By Mr. Sileo) Okay. Which is the -- part of
       Q.
```

```
Document 78-2 Filed on 12/20/24 in TXSD Gerald Thompson
Case 4:23-cv-03516
                                                     Page 105 of 163
                            November 06, 2024
1 the Texas Local Government Code, which is Midtown
  Management District 350, Bates number.
                                               It should be at
   the very bottom of that stack.
 4
                  So, Mr. Thompson, marked as Exhibit Number
5 10, part of the Texas Statutes.
                                       It's Local Government
6 Code Section 375.222, Disadvantaged Businesses, which
   applies to management districts, such as Midtown
```

- Management Company. Are you familiar at all with this
- 9 statute?
- 10 No. Α.
- 11 Let's look at Part (B) here. 0.
- 12 Α. (B)?
- 13 Okay. This, 375.222 (B) says, "A district
- shall establish one or more programs designed to
- 15 increase participation by disadvantaged businesses in
- 16 public contract awards."
- 17 Were you aware of the statutory dictate by
- 18 the Texas Legislature to the Management District to have
- 19 a Disadvantaged Business Program?
- 20 Α. No.
- 21 Do you -- are you contending that this Texas
- Statute, Local Government Code 375.222, is
- 23 unconstitutional because it directs the district to
- 24 establish a program to increase participation by
- 25 disadvantaged businesses --

```
1
                 MS. WILCOX:
                              Object --
 2
            (By Mr. Sileo) -- in public contract awards?
       Q.
 3
                 MS. WILCOX: Object to form.
   answer.
5
       Α.
            Can you ask that one more time?
 6
            (By Mr. Sileo) Okay. Do you think this code --
       0.
 7
       Α.
            Yeah.
            -- section, Local Government Code Section
8
                                  It should be set aside by
  375.222, is unconstitutional?
10 the Court because it dictates that the district should
11 have a disadvantaged business program for public
12 contract awards?
13
                 MS. WILCOX:
                              Object to form.
14
                 But there should be a basis for it.
15 mean, what's the underlying basis for establishing this?
16 What are the -- where are the -- where is the proof that
17 it's needed?
18
            (By Mr. Sileo) Are you contending that the
19 District hasn't followed this statute, or do you -- you
20 don't know because you're not familiar with the statute?
21
            I'm not familiar with the statute. But, again,
22 it goes by, you know, where -- you know, where is the
23 basis for it? We already talked about the fact that,
24 you know, I didn't think there was a -- you know, that
25 they needed to have a help up to compete against me.
```

```
1 So, I don't know -- what's the basis that everybody
```

- 2 thinks -- the Texas State Legislature thinks that we
- 3 have to have this kind of a program? Where is the basis
- 4 of that? I can't comment, because I don't know.
- 5 Q. Okay. If Midtown established there was a basis
- 6 for having a program for disadvantaged businesses, would
- 7 you then agree that they should have some sort of policy
- 8 to increase participation by those disadvantaged
- 9 businesses in the public contracting realm?
- 10 A. No. Because I don't think they're -- they're
- 11 being disadvantaged. I don't think the landscaping
- 12|business is one that necessarily has to have anything
- 13 like that.
- Q. Okay. So you don't think there's ever been
- 15 discrimination in public contracting for landscaping
- 16 businesses?
- 17 A. I have no idea. All I know is that 95 percent
- 18 of my employees are Hispanic, and so my goal is to keep
- 19 them working, you know. And for me to have to give a
- 20 percentage of my business to other people so they can
- 21|support their minority employees doesn't make sense to
- 22 me.
- 23 Q. Okay. When Metropolitan lost the contract for
- 24 the Midtown Field Maintenance Services Project, did you
- 25 have to lay off any of your employees?

```
A. No. Immediately we moved them to other --

2 other locations. I think a couple of people quit, but I
```

- 3 don't -- I don't remember that specifically.
- Q. Since Metropolitan lost its bid to perform the Field Maintenance Services Project for Midtown, about how many projects has Metropolitan successfully bid on? This is from November of 2022. So, basically, in the last two years, how many projects has Metropolitan successfully bid on?
- 10 A. Oh gosh, probably a dozen.
- 11 Q. All right. And what about Landscape?
- 12 A. Between the two of them, probably a dozen.
- Q. Okay. You don't really separate that out too telearly in your mind as far as who has what contract?
- 15 A. It's not necessary.
- Q. Okay. About, in the last two years, if you've gained about a dozen bids, how many bids have you lost?
- 18 A. Probably about seven or eight.
- Q. Do you think generally your revenue for 2024 is more, equal or less than your revenue for 2022 for both of your companies?
- A. Probably just a little bit more. That's -that's an estimate. I really don't have this in front
 of me.
- Q. Yeah. You definitely -- you'd have to look at

```
1 your financial records and --
 2
       Α.
            Right.
 3
            -- probably get your accounting people to get
   involved.
5
                 Is Jeremy Thompson the person that has the
6 most information about the contacts and communication
  between Metropolitan and the Midtown Management
  District?
9
            Most recently, yes.
       Α.
10
            Is there a particular supervisor amongst the
11 workers that you have working right now on the Park
12 Project?
            Who -- whose -- how -- average employee, who
13 l
  -- you know, how do they report up the chain?
14
            As we spoke earlier, basically, it's Jeremy
  Thompson, General Manager. Edwin Castillo is the
16 Operations Manager. There's about 10 to 12 supervisors
17 that the crews report to. There will be three to four
18 people on each crew. That's kind of how that works.
                 Each crew has a schedule.
19
                                            I'm sure it
20 flexes once in awhile. They will move things around a
21|little bit.
              But there's typically a supervisor that
22 reports to the operations manager that would be taking
  care of the parks in Midtown. A crew of, like, two or
23 |
  three would be part of a schedule.
24
                                       I'm not sure the
25 |
  exact time it takes to do those -- those particular
```

```
But most of the crews have a schedule where
 1 parks.
  there will be multiple stops in a -- in a day before
   their schedule is finished.
       Ο.
            Do you believe that Metropolitan and Landscape,
  both, are being treated differently than other landscape
   companies under Midtown's policies?
 7
            Yes.
       Α.
 8
            In -- in what way?
 9
       Α.
            Well, we talked about it.
                                        If I was a minority,
   I get a 10 percent advantage --
10
11
            Okay.
       0.
            -- for the bid.
12
13
                    Is that the only way you think that
14 your companies are treated differently from other
15 bidders on Midtown's projects?
16
            I guess I'm not quite understanding.
       Α.
17
       Q.
            Okay.
18
            What do you mean by "differently"?
       Α.
19
            Well, so we talked about Midtown's policy would
       Ο.
   give 10 points to people that were certified as minority
   or women-owned businesses, right?
21 |
22
       Α.
            Okay.
23
            And so you're saying, "Hey, Midtown is treating
       Q.
```

those certified companies differently than mine, " right?

I see what you're saying, okay.

24

25

Α.

```
1
            So is there some other way, besides just the
       Ο.
 2 bid policy to give those 10 points, that you think
 3 | Midtown is treating Metropolitan or Landscape
  differently than other landscape contractors?
 5
       Α.
            Yeah.
                   I -- just the scoring algorithm gives me
  pause for that.
 7
                   But I'm talking, other than that?
       Q.
            Okay.
   want to see if you have some other reason that --
            That is different.
9
       Α.
            -- you think --
10
       Q.
            That is different.
11
       Α.
12
       Q.
            Okay.
13
            We talked about the Minority Program, that they
14 get a 10 percent kicker to start out with.
15
            Okay.
       Q.
16
            But even some of this evaluation criteria
17 doesn't seem to be fair.
18
            What is not fair about the evaluation criteria?
       Q.
19
            Well --
       Α.
            And are you looking at Exhibit Number 9 that
20
21 has the chart, or what are you looking at, sir?
            I'm looking at this Exhibit 9.
22
       Α.
23
            Okay. All right. I just want to be clear what
       Q.
24 you were looking at.
```

25

Α.

Sure.

```
1
            What is -- what do you believe is not fair to
       Ο.
  Metropolitan or Landscape about the bid criteria on
   Exhibit Number 9?
       Α.
            Well, for example -- I guess, you know, we've
  had the contract, you know, 14 out of 18 years.
 6 yet, when you look at Organizational Qualifications and
  References, you think we would have scored the top
            And the same thing with the Proposed Approach.
   amount.
9
                   Well, for Organizational Qualifications
            Okay.
       Ο.
   and References, Metropolitan scored 24.58 --
10
11
       Α.
            Why not 25?
12
            -- out of 25.
13
            Why not 25? We've never had any service
14 problems. We've never been fired.
                                       We've never -- we've
15 always been allowed to bid on it.
16
       Q.
            Okay.
17
            What is the basis for --
       Α.
18
            Okay --
       Q.
19
            How do you --
       Α.
20
            I'm not here --
       Ο.
21
       Α.
            -- evaluate --
22
                 THE REPORTER: Whoa, whoa, whoa.
23
       Α.
            I'm sorry.
24
            (By Mr. Sileo) I'm not here to answer your
       Ο.
               But I will tell you there has been some
   questions.
```

25 |

```
1 service problems, maybe you're not aware of that.
  it was a very small ding from 25 points to 24.58,
  correct?
            So, I guess I can't ask -- you can -- you can
  tell me this, but I look at some of these other
  competitors.
                 Since we've had this contract and we've
  had this relationship for so long, how can the one that
8 was awarded the contract score a 21, when they haven't
  done any work for you in a long time, or do very little
10 work for you?
11
                 I guess my -- my concern is, when you talk
  about the evaluation and what is putting us at a
13 disadvantage, I can't see how someone that you don't
14 have that kind of a working relationship with can score
             I don't know how you guys established that
15 as high.
                  That's -- that's the problem I have with
16 point system.
17 | it.
18
                   You said you had the Field Services
            Okay.
  contract before -- Metropolitan had the Field Services
  contract before in the past, and then they lost the
20
21 |
   contract and then you gained it back, right?
22
       Α.
            Many times.
23
       Q.
            Okay.
24
            It was -- it was --
       Α.
            Do you know why you lost the bid in those
25
       Q.
```

```
November 06, 2024
1 previous instances?
            Oh, it was probably we were too high priced.
  We were higher priced. You know, there were times when
  that cont- -- we would have it for two or three years.
5 The board of directors would put it out for bid; we'd --
  |we'd get it again. And then they would put it out for
  bid in a couple of years, and we wouldn't get it because
  our price was a little bit too high.
9
                 The district always called us back.
                                                      The
  third or fourth time that happened, we had a callback
  from the district that -- hey, will you guys -- this
  other company is not working out. Will you guys take it
12
13 on at your -- at your lowered price, and we said, yes.
14
                 So that -- that -- that didn't work for
              And so, there was -- we've -- when you say
15 you folks.
16 we had poor service. You know, I think that's
17 disingenuous overall. Sure, there's going to be service
18 problems with this kind of business.
                                         But to score
  somebody like -- to score somebody that high, when you
19|
20 had somebody for 15 years, doesn't make sense to me.
21 don't know how the scoring -- I don't know how you guys
22
  evaluate that --
23
       Q.
            Okay.
```

- 24 -- other than to maybe nudge it along. Α.
- Do you believe that any of the prior incidents, 25 Q.

```
1 where Metropolitan lost a bid for doing work for
```

- 2 | Midtown, was because of the points that were added to a
- 3 minority or woman-owned business, other than 2022 that
- 4 we're talking about here?
- 5 A. I'm not sure when this was implemented. It
- $6 \mid$ doesn't seem like it was the entire time, but part of
- 7 the time. I don't know if it was the last couple of
- 8 times or all along. I don't remember, you know.
- 9 Q. Okay. So Metropolitan would be ready, willing
- 10 and able to begin work for Midtown on the Field Services
- 11 Project now, if asked?
- 12 A. Yes.
- 13 Q. Okay. Was Landscape ever asked to do that
- 14 | contract?
- 15 A. I don't think Midtown knows who Landscape is in
- 16 that sense.
- 17 Q. Okay.
- 18 A. They know us as Metropolitan Landscape.
- 19 Q. So any work that y'all would do for -- for
- 20 Midtown, Metropolitan would do? You wouldn't have
- 21 Landscape do that work, correct?
- 22 A. Yeah. I think there's some confusion there.
- 23 | Midtown and -- or Metropolitan and Landscape are one in
- 24 the same.
- MS. WILCOX: Counsel, we've been going

```
1 about an hour and a half. Do we --
 2
                 MR. SILEO: I am probably done, actually.
  So, yeah, I'll pass the witness.
                                      So --
 4
                 MS. WILCOX:
                             Okay.
                                     Do you need a break?
5
  I probably have about 10 or 15 minutes of -- just to
  wrap up --
 7
                 MR. SILEO: Yeah. Let's take a break
8
  then.
9
                              Just a quick break.
                 MS. WILCOX:
10
                 THE VIDEOGRAPHER:
                                    It's 1:10. We're off
11 |
  the record.
12
                 (Break taken.)
13
                 THE VIDEOGRAPHER:
                                    This is the beginning
14 of File Number 3 of the deposition of Gerald Thompson.
15 The time is 1:21, and we're on the record.
16
                 MS. WILCOX: All right. Thank you,
17 Mr. Thompson. First, I just want to put my objection on
18 the record to Midtown's questioning without noticing the
19 depositions.
20
                          EXAMINATION
21 BY MS. WILCOX:
22
       Ο.
            Mr. Thompson, there was some discussion about
  the ownership of who owns what with regard to
24 Metropolitan and Landscape. Do you recall that?
25
       Α.
            Yes.
```

```
Q. Okay. So you and your wife, Theresa, both own
```

- 2 shares in Metropolitan; is that right?
- 3 A. Yes.
- 4 Q. Okay. And you wrote in the complaint in
- 5 Exhibit 3 -- if you want to take a look at that exhibit
- 6 again.
- 7 A. Exhibit 3?
- 8 Q. Yeah.
- 9 A. Okay.
- 10 Q. Let's go back to this. Okay. Sorry. You're
- 11 gonna have to give me a minute to find it. There we go.
- 12 A. Which page?
- Q. We are looking at page 3 of Exhibit 3, and this
- 14 is Paragraph 8.
- 15 A. Okay.
- 16 Q. And do you see where the second sentence says,
- 17 | "Metropolitan is 51 percent owned by a female individual
- 18 who does not exercise day-to-day control and does not
- 19 qualify as an MBE under the City's MBE ordinance."
- 20 A. Yes.
- 21 O. Okay. And that's correct?
- 22 A. Yes.
- 23 Q. Okay. And you mentioned that Metropolitan was
- 24 certified as a HUB through the State of Texas; is that
- 25 right?

- A. Yes.
- Q. And what is a HUB?
- 3 A. Historically Underutilized Business Enterprise.
 - Q. And you did hold that certification at one
- 5 time.

1

4

- 6 A. Yes.
- 7 Q. But Metropolitan is not certified now.
- 8 A. Correct.
- 9 Q. And do you recall what the requirements were to
- 10 be certified as a HUB at that time?
- 11 A. Not exactly. But whatever their criteria is,
- $12\,|
 m we$ complied, because they certified us. It was, you
- 13 know, several documents that had to be submitted and
- 14 presented to them so they could evaluate that.
- 15 Q. Do you know if one of those requirements were
- 16 that the woman majority owner had to exercise control
- 17 over the day-to-day operations of the business?
- 18 A. I don't think so.
- 19 Q. Okay. When you stopped -- why did you stop
- 20 being a HUB? Why did Metropolitan stop being a HUB?
- 21 A. I -- I believe, I mean, this is several years
- 22 ago so I'm trying to test my memory on this. But I
- 23 believe that one of the criteria -- I may not be correct
- 24 in this, but I think once a company goes over a million
- 25 dollars in revenue, that you would no longer be

1 certified.

- 2| Q. Okay.
- 3 A. And at that time, we weren't running into a lot
- 4 of contracts that required, you know, using minority
- 5 subcontractors.
- 6 Q. Okay.
- 7 A. So it didn't seem to make sense to go through
- 8 all that paperwork again for something that wasn't very
- 9 necessary at the time.
- 10 Q. And do you recall if you changed your share
- 11 percentages, you and Theresa, after you were no longer
- 12 HUB certified by the State of Texas?
- 13 A. I don't remember that. I don't remember doing
- 14 that.
- 15 Q. Okay. Does Theresa currently exercise any
- 16 day-to-day control over Metropolitan?
- 17 A. No.
- 18 Q. All right. So, I believe you testified a while
- 19 ago that over the last five years, about 10 percent of
- 20 your income has come from the City of Houston; is that
- 21 right?
- 22 A. It's an estimate.
- 23 Q. Estimate. Sure.
- 24 A. Wait a minute. Say -- ask that question one
- 25 more time. I want to make sure I got that right.

```
1
                   I want to make sure I'm stating your
       Ο.
            Yeah.
  testimony right.
                     So, I think you testified that for the
  last five years, the companies have earned about 10
  percent of their income from the contracts with the City
  of Houston; is that right?
            I -- I think I remember saying that, but I'm
  not quite sure if that's correct.
8
            What do you think the estimate would be?
       0.
            You're asking me what the estimate is of this
       Α.
10 particular City contract?
11
            How about all -- all work from -- that you're
       Ο.
12 doing with the City of Houston in the last five years.
13
            Well, and I said, 10 percent, so that was just
14 a quick guess on that. Well, if you do the math, we do
  $3.3 million a year, and that contract is worth about
  200,000 a year. So, that wouldn't be 10 percent.
16
  it's just a math -- math error there.
17|
18
       Q.
            Okay.
19
            Whatever -- whatever that works out to, you
          So, whatever 200,000 divided by -- into 3 -- 3
20 | know.
21 million, that would be the percentage.
22
       0.
            You're asking the wrong girl.
                                            I'm a lawyer.
                                                           Ι
  don't do math, but I understand that.
23 |
24
                 So why hasn't Landscape bid on more
25 contracts with the City of Houston in the last five
```

```
1 years?
```

- 2 A. Well, they don't come out very often. You
- 3 know, this is -- I'm not sure exactly how much
- 4 landscaping work that the City -- how many contracts
- 5 that they have.
- But the one that we currently have is a
- 7 pretty large contract. So, I don't know how many more
- 8 they have than that one. But it's not like they come
- 9 out every couple of months or every year or so. This
- 10 was a five-year contract.
- 11 Q. Okay. And you mentioned -- you mentioned
- 12 having trouble finding minority subcontractors to work
- 13 with. Do you ever work with minority subcontractors who
- 14 aren't certified by the City of Houston as an MBE?
- 15 A. Yes.
- 16 Q. And what kind of work do you do with them?
- 17 A. We subcontracted some of -- part of the work
- 18 that we were doing for the City, they asked for
- 19 additional services last year, about taking care of, I
- 20 think, 40 of the parks, which was not part of the
- 21 original contract. And we have a relationship with a
- 22 company that's owned by a minority called Montex, and we
- 23 asked them to join us and try to -- and complete that
- 24 work. And then there was -- there was an opportunity to
- 25 do up to 80 parks. But at that time we were doing 40

```
parks, and Montex was doing part of that work for us.
```

- Q. Okay. And Montex is not a certified MBE with the City of Houston?
- A. No. But the interesting thing about Montex is that they were in the cue to be certified, and the City was backlogged by, I want to say, a year before they would certify anybody else. That -- it might be less than that, but it was a long time. So we were -- we kept waiting for them to get certified so that we could be credited with the compliance with the contract.
- Q. And you mentioned having a relationship with Montex. Why is having a relationship with your subcontractors important?
- A. Well, it's important because we know the quality of their work. We know that they provide the insurances that are required. I guess those are the main things. We know who their employees are, and so we trust that. We trust them to do the -- perform the work that we ask them to.
- Q. Is it your understanding that if you were certified as a -- your company was certified as an MBE with the City of Houston, that you would not have to subcontract out a portion of every contract that has an MBE goal with the City? Is that your understanding?
- 25 A. Yes.

```
Q. And I wanted to ask you about -- let's see. So let's look at Exhibit 8. So, I'm on page -- it's MMDOOO71. It's the second page.

A. Yep.
```

- Q. Okay. And on this you checked -- under MWDBE status, you checked the no, right?
- 7 A. Uh-huh.
- 8 Q. Okay.

5

- 9 A. Yes.
- 10 Q. Okay. And then let's look at Exhibit MMD --
- 11 Exhibit 7, which is that single page that's MMD00229.
- 12 A. Yep.
- Q. Okay. And on this exhibit you checked, where
- 14 it says, "Clarify whether your company is a minority
- 15 women or disadvantaged business enterprise certified by
- 16 the City of Houston, Houston Minority Business Council,
- 17 or the Houston's Women's Business Council, " you checked,
- 18 yes, right, or someone checked yes?
- 19 A. Someone checked yes, yes.
- 20 Q. But then you wrote, or someone wrote, at the
- 21 | bot- -- underneath that, that "Metropolitan Landscape
- 22 Management has always been owned at 51 percent by
- 23 Theresa M. Thompson. Metropolitan has been HUB
- 24 certified by the State of Texas. Metropolitan does not
- 25 have one of the three certificates requested." Is that

```
1 right?
            That's right. It was to clarify that.
 3
            To clarify that. Okay. So, you said in your
       Q.
 4 \mid \text{bid} to Metro -- to Midtown that you weren't a WBE,
 5 |
  right?
 6
       Α.
            Correct.
                       It was --
 7
       Q.
            Okay.
            -- obviously filled out by two different
 8
       Α.
9 people, I mean, trying to get the bid in.
10
                 THE REPORTER:
                                         Trying to get the
                                 What?
11 bid in?
12
                   It's an oversight in that sense, not
       Α.
            Yeah.
13 being on the same page on that, I guess.
14
            Yeah.
                   Okay. And then the company clarified in
       Ο.
15 writing that you were definitely not one of those --
16
            Correct.
       Α.
17
            -- three things --
       Q.
18
       Α.
            Correct.
19
            -- in the bid form. Okay. So somebody just
20 put the wrong thing basically?
21
       Α.
            Basically.
22
       Ο.
            Got it.
23
                 MS. WILCOX: Okay. I have no further
24 questions.
25
                 MR. STEPHENS:
                                 Three questions, real
```

```
1 quick.
 2
                      FURTHER EXAMINATION
 3 BY MR. STEPHENS:
 4
       0.
            Montex is doing different work on your City of
  Houston contract than the work X Scape was originally
  contracted to do, right?
 7
            Well, we -- we were hoping to use them -- to
       Α.
  have them be -- to satisfy the minority contracting
9
  qoal.
10
            Right.
       Q.
11
            Because we couldn't get any response from
12 X Scape.
13
            Right.
                    My point is just, Montex is doing
14 different work, right? I think X Scape was supposed to
15 do irrigation installation and you ended up not needing
          Now Montex is doing work on the parks.
16 that.
17
            Well, I don't think that's exactly clear.
18 have a contract that has, you know, there's a -- there's
19 a whole list of things that have to be done at each site
20 that were -- that we were -- that we have to provide --
21 we have to -- we have to give 10 percent of that
22 contract to any -- it's our choice on what 10 percent we
               The Park work was completely outside the --
23 |
  give them.
  the contract.
24
25
       Q.
            Got it.
```

1 So, actually, that -- that work should not even Α. have been qualified to have to have a minority subcontracting goal on it. 0. I'm sorry. Are you done with your answer? Yeah, go ahead. 5 Α. 6 How much has Montex been paid by you? 0. 7 Since when? Since --Α. 8 Since they began working as a sub on the City Ο. of Houston contract. 10 Oh, nice. I think we get monthly invoices from 11 them for about 5,000. 12 Q. Okay. 13 Five -- give or take a little bit each month. 14 We -- we no longer have the Parks contract, so -- and we 15 also use them to do some work for Lone Star College --16 Q. Okay. 17 -- System. 18 And the work you originally contracted with 19 X Scape to perform has been instead performed by 20 Landscape, and Landscape hasn't been paid by the City 21 for that work? 22 Α. Yes. 23 Q. Okay. 24 MR. STEPHENS: No more questions. 25 Nothing further. MR. SILEO:

```
1
                 THE VIDEOGRAPHER: Gentleman, before we go
 2 off the record. Mr. Stephens, you ordered a copy of the
 3 video MPEG?
                Mr. Sileo --
 4
                 MR. SILEO: Yes, same for me, MPEG.
                                     Thank you, sir. It is
 5
                 THE VIDEOGRAPHER:
  1:34. We're off the record.
 7
                 (Deposition concluded at 1:34 p.m.)
 8
 9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
```

1			CHANGES	AND	SIG	NATURE
2	WITNESS	S NAME:				DEPOSITION DATE:
3	GERALD	THOMPSON				NOVEMBER 6, 2024
4	PAGE	LINE	CHANGE			REASON
5						
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25						

1	I, GERALD THOMPSON, have read the foregoing
2	deposition and hereby affix my signature that same is
3	true and correct, except as noted above.
4	
5	GERALD THOMPSON
6	
7	THE STATE OF
8	COUNTY OF
9	BEFORE ME,, on this
10	day personally appeared GERALD THOMPSON, known to me (or
11	proved to me under oath or through
L2) (description of identity
13	card or other document) to be the person whose name is
14	subscribed to the foregoing instrument and acknowledged
15	to me that they executed the same for the purposes and
16	consideration therein expressed.
17	Given under my hand and seal of office this
18	day of ,
19	
20	
21	
22	NOTARY PUBLIC IN AND FOR
23	STATE OF
24	COMMISSION EXPIRES:
25	

```
1
               IN THE UNITED STATES DISTRICT COURT
                FOR THE SOUTHERN DISTRICT OF TEXAS
 2
                         HOUSTON DIVISION
 3 LANDSCAPE CONSULTANTS OF
   TEXAS, INC., and
 4 | METROPOLITAN LANDSCAPE
   MANAGEMENT, INC.,
 5
        Plaintiffs,
 6 v.
                              )Civil Action No 4:23-cv-03516
   CITY OF HOUSTON, TEXAS,
 8 and MIDTOWN MANAGEMENT
   DISTRICT,
                              )
 9
        Defendants.
10
11
12
              ORAL DEPOSITION OF GERALD THOMPSON
13
14
                       November 6, 2024
15
16
17
        I, Dawn McAfee, Certified Shorthand Reporter
18 in and for the State of Texas, do hereby certify to the
19 following:
20
        That the witness, GERALD THOMPSON, was duly
21 sworn by the officer and that the transcript of the oral
22 deposition is a true record of the testimony given by
23 the witness;
24
        I further certify that pursuant to FRCP Rule
25|30(e)(1) that the signature of the deponent:
```

```
1
              __X_ was requested by the deponent or a
 2 party before the completion of the deposition and is to
 3 be returned within 30 days from the date of receipt of
 4 the Signature Page contains any changes and the reasons
5 therefor;
                __ was not requested by the deponent or a
7 party before the completion of the deposition.
             I further certify that I am neither counsel
8
9 for, related to, nor employed by any of the parties or
10 attorneys to the action in which this proceeding was
11 taken. Further, I am not a relative or employee of any
12 attorney of record in this cause, nor am I financially
13 or otherwise interested in the outcome of the action.
14
             Subscribed and sworn to on this ____
15 day of _____,
16
17
18
19
20
                       Dawn McAfee
                       Texas CSR No. 4578
21
                       Expiration Date: 09/30/25
                       U.S. Legal Support
22
                       16825 Northchase Drive
                       Houston, Texas 77060
23
                       Firm Registration No. 122
24
25
```

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